

Cabinet

Date: **Monday 6 June 2022**

Time: **10:00am**

Venue: **Council Chamber, County Hall, Martineau Lane,
Norwich NR1 2DH**

SUPPLEMENTARY A g e n d a

Advice for members of the public:

This meeting will be held in public and in person.

This meeting will be held in public and in person. It will be live streamed on YouTube and, in view of Covid-19 guidelines, we would encourage members of the public to watch remotely by clicking on the following link: https://www.youtube.com/channel/UCdyUrFjYNPfPq5psa-LFIJA/videos?view=2&live_view=502

However, if you wish to attend in person it would be most helpful if, on this occasion, you could indicate in advance that it is your intention to do so. This can be done by emailing committees@norfolk.gov.uk where we will ask you to provide your name, address and details of how we can contact you (in the event of a Covid-19 outbreak). Please note that public seating will be limited.

As you will be aware, the Government is moving away from COVID-19 restrictions and towards living with COVID-19, just as we live with other respiratory infections. To ensure that the meeting is safe we are asking everyone attending to practise good public health and safety behaviours (practising good hand and respiratory hygiene, including wearing face coverings in busy areas at times of high prevalence) and to stay at home when they need to (if they have tested positive for COVID 19; if they have symptoms of a respiratory infection; if they are a close contact of a positive COVID 19 case). This will help make the event safe for all those attending and limit the transmission of respiratory infections including COVID-19.

8. Local Transport Plan 4

(Page A3)

Additional information: minute extract from Infrastructure and Development Select Committee meeting held on 25 May 2022

16. Appointments to Joint Committees, Internal and External Bodies

(Page A6)

Report by the Director of Governance

Tom McCabe
Head of Paid Service

County Hall
Martineau Lane
Norwich
NR1 2DH

Date Supplementary Agenda Published: 1 June 2022



If you need this document in large print, audio, Braille, alternative format or in a different language please contact 0344 800 8020 or 0344 800 8011 (textphone) and we will do our best to help.

Infrastructure and Development Select Committee

Extract of the Minutes of the Meeting Held on Wednesday 25 May 2022
10.00am, held at County Hall, Norwich

9. Local Transport Plan (LTP4)

- 9.1 The Select Committee received the report by the Director of Growth and Development which set out the results of the consultation on the draft of the LTP4 Implementation Plan and included a full report of the results of the public and stakeholder consultation. A draft of the LTP4 was also included.
- 9.2 Officers confirmed that the LTP was due to be discussed at Scrutiny Committee on 23 June 2022.
- 9.3 Officers explained that ultimately the decision over which priorities and projects are carried out would be one for Members, with officers considering the range of options. There were a whole range of things that could be considered, and officers would balance out the competing priorities based on individuals' needs, the role of the county and the geography of the county. In the past, Norfolk had been successful in receiving funding to bring forward projects.
- 9.4 With reference to point 1.3 of the report, there was concern expressed that grass verges were not being cut as frequently, making areas and junctions dangerous where they were used for walking and cycling to work and school. The Cabinet Member for Highways and Infrastructure responded that it was essential that verges were cut where there were dangerous junctions and areas of high usage. The verge cutting team had started around the county this week, and the priorities were where the dangerous areas were.
- 9.5 Officers explained that there had been discussions with UK Power Networks and others such as National Grid to look at how power that was being created around Norfolk could be grounded to help make the switch from carbon fuels. Infrastructure wasn't just transport related, but this was also about supplying the needs in relation to heating and the delivery of sustainable growth across the county. Work had been carried out and was captured in the Local Energy Plan.
- 9.6 Officers were aware of correspondence received from members of the public and their legal representatives about the process that the service had been going through to produce and deliver the strategy and the implementation plan. There had been letters that had suggested a Judicial Review might be an outcome, however Officers reassured the Committee that they had taken legal advice at every step and were comfortable that the work produced, and timescales set, were compliant with everything that should be done, and therefore had taken away the risk of a successful Judicial Review.

- 9.7 The Norwich Western Link continued to be a priority for the council, and the delivery plan was currently being worked through. The outline business case had been submitted to the Department for Transport (DfT) with an expected start date of 2024.
- 9.8 Officers confirmed that there hadn't been any changes made to the LTP as a result of the recently published toolkit produced by Government. The toolkit gave best practice guidance about delivery and Officers would be following the advice in the toolkit, but it was a matter for individual schemes rather than the LTP.
- 9.9 As detailed in the plan, the adopted carbon target was in line with the Government target, and the plan included a range of measures which would support delivery of those targets. The LTP set out a range of actions that were being proposed to help achieve the carbon target such as the way people travel to cleaning up the emissions of vehicles. These targets would be monitored as the plan was delivered and implemented.
- 9.10 Although the plan did not mention specifically using hydrogen as a way of powering vehicles, the wider umbrella of cleaner vehicles would include hydrogen. Some Members were not convinced that electric vehicles were the best option for all vehicles as the electricity to charge the cars was often generated using fossil fuels.
- 9.11 The plan mentioned active travel with actions around extending the disused rail networks in market towns so people could use them for recreational usage and it recognised that they were not suitable for longer journeys. In terms of reinstating railways, previous railway lines had been submitted for funding to reinstate but had been unsuccessful. Members suggested that the old railway lines were used as a greenway before they disappeared so they could be used as corridors for other modes of transport, such as walking and cycling. This would help link villages as they once were to give local support to the communities.
- 9.12 With regards to the 'Beryl Bike Scheme' that had been rolled out across Greater Norwich, Officers explained that they were not aware of any further extension to the roll out of electric bikes now but like all projects was dependent on funding and other factors. Officers would investigate the matter and respond further in writing.
- 9.13 An amendment to recommendation 3 (to the Select Committee) was moved by Cllr Corlett, and seconded by Cllr Blundell;
- Delete recommendation 3 and replace with;
- "Recommend that Cabinet take a short pause on decision on LTP4 until Quantifiable Carbon Reduction guidance is published by the government in Autumn 2022, so that it can be properly considered. During that pause to work on a Plan B for residents blighted by rat-running, to mitigate the risk of the Western Link Road not proceeding (for reasons of Outline Business Case not approved, planning failure or unacceptable financial risk to proceed due to prohibitive cost increases)."
- 9.14 With 3 votes for and 7 against, the amendment was **LOST**.

9.15 Having reviewed and considered the results of the LTP4 Implementation Plan consultation and the updated LTP4 Implementation Plan and Strategy, the Select Committee **RESOLVED** to:

1. **Recommend to Cabinet** that it approve and recommend to full Council adoption of the LTP4 Implementation Plan and Strategy.
2. **Recommend to Cabinet** that the council look to protect old and disused railway lines for transport use so they can be used as greenways and active travel and, if future circumstances allow, other uses such as rail to be brought forward.

Cabinet

Item No: 16

Decision making report title:	Appointments to Joint Committees, Internal and External bodies
Date of meeting:	6 June 2022
Responsible Cabinet Member:	Cllr Andrew Proctor (Leader of the Council and Cabinet Member for Governance and Strategy)
Responsible Director:	Director of Governance
Is this a key decision?	No
If this is a key decision, date added to the Forward Plan of Key Decisions.	N/A

Executive Summary

In addition to the appointments that full Council makes to committees, sub committees and joint committees the Council also establishes and appoints to a number of additional panels/boards/working groups and external bodies. Aside from those appointments reserved to full Council, the Council has delegated authority to appoint to these bodies to the Leader of the Council.

The Leader has made these appointments, consulting with the other Group leaders as to their appointees, where appropriate.

Appointments to the Eastern Shires Purchasing Organisation (ESPO) and Norfolk Parking Partnership are also appointments for the Leader and these are detailed in the report.

The Council's officer representative on the new Integrated Care Board will be the Executive Director of Adult Social Care. The Integrated Care Partnership will be implemented on 1st July 2022 and member appointments have been made to this body as outlined in the report.

Recommendations

- 1. To note that the Leader has made appointments to the appropriate joint committees, internal panels/boards/working groups and external bodies, consulting with Group Leaders as to their appointees, where appropriate.**

1. Background and Purpose

- 1.1. In addition to the appointments that full Council makes to committees, sub committees and joint committees the Council also establishes and appoints to a number of panels/boards/working groups and external bodies. Aside from those appointments reserved to full Council, the Council has delegated authority to appoint to these bodies to the Leader of the Council. In accordance with the [County Council's Constitution](#) the Leader confirms appointments to these bodies having consulted with other Group Leaders, where appropriate.

2. Proposals

- 2.1. Cabinet is asked to confirm the appointments to internal and external bodies as agreed by the Leader. The Leader will keep these appointments under review throughout the year and will make substitutions and further appointments as the need arises from resignations or any changes made to these bodies.

3. Impact of the Proposal

- 3.1. Appointing to the County Council's internal bodies will contribute to ensuring effective governance arrangements are in place, contributing to the Council's decision-making processes.
- 3.2. The Leader also appoints to several external organisations and joint committees and this reflects and contributes to the Council's leadership role within the wider Norfolk community.

4. Evidence and Reasons for Decision

- 4.1. The Council has delegated authority to the Leader of the Council to appoint to the internal and external bodies.

5. Financial Implications

- 5.1. There are no financial implications arising from the recommendations in the report

6. Resource Implications

6.1. Staff:

There are no direct implications relating to staff, property or IT relating to the appointment to these bodies within the report.

7. Other Implications

7.1. Legal Implications

Guidance for serving on outside bodies will be provided to those Members appointed by the Director of Governance and Monitoring Officer.

7.2. Human Rights implications

There are no implications within the report.

7.3. **Equality Impact Assessment (EqIA) (this must be included)**

There are no implications within the report.

8. Risk Implications/Assessment

8.1. There are no direct risk implications in the report

9. Select Committee comments

9.1. This report has not been considered by a Select Committee

10. Recommendations

10.1. **To note that the Leader has made appointments to the appropriate joint committees, internal panels/boards/working groups and external bodies, consulting with Group Leaders as to their appointees, where appropriate.**

11. Background Papers

11.1. [Norfolk County Council's Constitution: Appendix 24 – Procedure for appointing Members to serve on internal and external bodies](#)

Officer Contact

If you have any questions about matters contained in this paper, please get in touch with:

Officer name: Karen Haywood

Tel No.: 01603 228913

Email address: karen.haywood@norfolk.gov.uk



If you need this report in large print, audio, braille, alternative format or in a different language please contact 0344 800 8020 or 0344 800 8011 (textphone) and we will do our best to help.

Internal bodies, working groups and Member Champions – June 2022

Internal Bodies				
Body	No. of Reps	No Subs	Appointed Reps/Decision on retention of Group	Remit
Adoption Panels	2	0	One member for each of the 2 panels Alison Thomas and Daniel Elmer	These are statutory bodies. Appointments to the Adoption Panels have by convention, not been made on a politically balanced basis, but instead on the basis of those best able to give the extensive time and commitment required.
Area Museums Committees		0	<p>Breckland, (5): Conservative: Will Richmond, Mark Kiddle-Morris, Phillip Duigan, Fabian Eagle.</p> <p>Labour: Terry Jermy</p> <p>Great Yarmouth, 4: Conservative: Graham Carpenter, Carl Annison</p> <p>Labour: Mike Smith-Clare, Colleen Walker</p> <p>King's Lynn & West Norfolk, 5: Lib Dem- Rob Colwell Conservative – Nick Daubney, Michael Chenery, Chris Dawson, Lesley Bambridge</p> <p>.</p> <p>North Norfolk, 5: Lib Dem - Tim Adams, Saul Penfold. Conservative – Eric Vardy, Michael Dalby, Richard Price.</p> <p>Norwich, 6: Labour – Julie Brociek-Coulton, Alison Birmingham, Matt Reilly, Chrissie Rumsby Lib Dem – Brian Watkins.</p>	

			Conservative – John Ward.	
Capital Priorities Group	5	0	<p>Conservative (3): Daniel Elmer John Fisher and Vic Thomson</p> <p>Labour (1): Mike Smith Clare</p> <p>Lib Dem (1): Saul Penfold</p>	<p>The Group:</p> <ul style="list-style-type: none"> • Contributes to discussions about priorities for capital expenditure • Develops consistent prioritisation criteria for capital expenditure • Monitors capital building programmes • Reviews the effectiveness of decisions it has taken and adapts criteria accordingly
Corporate Parenting Board	N/A	N/A	<p>Chaired by Cabinet Member for Children's Services, deputised by the deputy Cabinet Member.</p> <p>Membership includes Member Chairs of Corporate Parenting Strategy Priority Sub Groups and Member representatives from across the Council, not linked to political groups.</p> <p>All NCC Members will receive an invitation to attend the Corporate Parenting Board, with those willing to commit to the Board being added.</p>	<p>This Group ensures that Norfolk's promise to young people leaving care is implemented, by holding to account people who are responsible for its delivery.</p> <p>Membership of the Board includes councillors, officers and organisations that are responsible for those areas which have a direct impact on for Looked after and previously Looked After children and young people, including education, care, health, youth offending, employment, leisure and housing.</p>
Joint Consultative and Negotiating Committee (JCNC)	7	0	<p>Conservative (5): Tony Adams, Kay Mason Billing, Tony White, Nick Daubney, Michael Dalby</p> <p>Labour (1): Emma Corlett</p> <p>Lib Dem (1): Dan Roper</p>	<p>This is a forum for discussion between staff trades unions and the County Council on employment related matters</p>
Local Authority Governor Appointments Group	3	0	<p>Pool of 3 Members (with 2 being called as necessary by Norfolk Governor and Leadership Services).</p> <p>Conservative (2) Barry Stone and Vic Thomson</p>	<p>This Group makes recommendations to the Director of Children's Services on:</p> <p>Dismissal of School Governors who have been nominated by Local members</p> <p>Making appointments to educational trusts,</p>

			Labour (1) Corlett	as necessary
Member Support & Development Advisory Group (MSDAG)			Conservative: Claire Bowes Lana Hemsall Grahame Middleton Robert Savage Other Members TBC	This Group champions Member Development and Member Support It is suggested that updated terms of reference be taken to Corporate Select Committee to ensure that they are still for for purpose.
Norfolk Foster Panels	3	0	Ed Connolly (Central Norfolk) Chris Dawson (West) Dan Roper (East)	These are statutory bodies. Appointments to the Foster Panels have by convention, not been made on a politically balanced basis, but instead on the basis of those best able to give the extensive time and commitment required.
Norfolk Local Access Forum	2	0	Labour – Maxine Webb Conservative – Penny Carpenter Sustainable Transport Champion is an additional Ex-Officio Member	The Norfolk Local Access Forum (LAF) represents a variety of countryside interests with regards to improving public access across the county. It provides independent strategic advice to a range of organisations who have a duty to consult the Local Access Forum where there are implications or proposals around public access.
Norse Member Director	1	0	Andrew Proctor	Serves on the Norse Group Board, NPS Board and NCS Board
Norse Shareholder Representative	1	0	Barry Duffin	Represents the County Council's shareholding in the Norse Group of Companies
Norfolk County Council owned Companies Governance Panel	6		Shareholder Rep and 6 other Members Shareholder Representative (Chair) Conservative (4) Nick Daubney, Barry Duffin, Rhodri Oliver, Karen Vincent Lib Dem (1)	This Committee supports the development of the Council's wholly owned companies, ensures that the legal and commercial interests of the County Council are considered and protected and advises Cabinet accordingly

			Steve Riley Labour (1) Colleen Walker	
Teachers Joint Consultative Committee	11	0	Conservative (7) Tony Adams, Penny Carpenter, Phillip Duigan, Richard Price, Robert Savage, Barry Stone, Vic Thomson Labour (2) Mike Sands and Mike Smith Clare Lib Dem (2) Sharon Blundell and Tim Adams	This is a forum for discussion between teacher unions and the County Council on employment related matters. Quorum of 4 Members.
Transport for Norwich			Cabinet member for Highways, Infrastructure and Transport	
Treasury Management Panel	6	0	Conservative (4) Barry Duffin, Andrew Jamieson, Ian Mackie, Robert Savage Labour (1) Steve Morphew Lib Dem (1) Brian Watkins	The Treasury Management Panel meets three times a year and actively reviews the Council's Annual Investment and Treasury Strategy, mid-year and outturn reports prior to their submission to Cabinet and full Council. In performing this role the TM Panel considers lending criteria and limits, as well as other relevant information such as cash flow forecasts, the minimum revenue provision (MRP), non-treasury/capital lending, and borrowing requirements.
Written Statement of Action Improvement Board	5	5	Conservatives (1) John Fisher (substitute Dan Elmer) Labour (1) Mike Smith-Clare (substitute Maxine Webb) Lib Dem (1) Lucy Shires (substitute Sharon Blundell) Green (1) Paul Neale (substitute Ben Price)	The Board is likely to run through to Spring/Summer 2022 depending on when the reinspection takes place but it could carry on for longer.

			Independent (group) (1) – vacant	
Virtual School Reference Group	4	0	<p>Conservative (2) John Fisher and Daniel Elmer</p> <p>Lib Dem (1) Lucy Shires</p> <p>Labour (1) Mike Smith-Clare</p>	The Virtual School Reference Group was established in 2016 and is comprised of key staff from the Virtual School and Children's Services, Councillors, Headteachers and partner organisations. The group meets termly and provides governance for the school; their key purpose is to provide challenge and support for the Virtual School Head and the work of the Virtual School. The Group feeds into the Corporate Parenting Executive Board. It has a monitoring and evaluating role, ensuring accountability and improvement in outcomes for looked after children and young people.
Youth Advisory Boards	1 per district	0	<p>Breckland - Philip Duigan Broadland – Stuart Clancy Great Yarmouth – Penny Carpenter King's Lynn and West Norfolk –Julian Kirk North Norfolk – Michael Dalby Norwich – Alison Birmingham South Norfolk – Vic Thomson</p>	Youth Advisory Boards are bodies of young people and professionals that meet on a bi-monthly basis. The aim of the YAB is to identify issues that impact on young people and to play a strategic role in meeting these needs.

Community and Environmental Services Working Groups	
Norwich Western Link Working Group	<p>Conservative Stuart Clancy Lana Hemsall Brian Long Barry Stone Eric Vardy Martin Wilby (Cabinet Member for Highways and Infrastructure)</p> <p>Labour Emma Corlett</p>

	Lib Dem Sharon Blundell
Long Stratton Bypass	Martin Wilby (Chair) Conservative Alison Thomas Barry Duffin Daniel Elmer Labour Mike Sands Lib Dem Steve Riley
Great Yarmouth 3 rd River Crossing	Carl Annison – Conservatives Andy Grant – Conservatives Graham Plant – Deputy Leader – Conservatives Penny Carpenter – Conservatives James Bensly – Conservatives Carl Smith – Conservatives Graham Carpenter – Conservatives Colleen Walker – Labour Mike Smith Claire (Great Yarmouth Member) Brian Watkins – Liberal Democrats
Norfolk Fire and Rescue Service – Strategic Development Oversight Group (Integrated Risk Management Plan)	Margaret Dewsbury (Chair) Julian Kirk - Conservative Chrissie Rumsby – Labour Dan Roper – Lib Dem
Norwich Community Learning Services Steering Group	Margaret Dewsbury (Chair) David Bills - Cons Lib Dem – Sharon Blundell Maxine Webb – Lab
Environment Member Oversight Group	Eric Vardy (Chair) Barry Stone - Cons Richard Price – Cons James Bensly- Cons

	Emma Corlett - Labour Stefan Aquarone - Lib Jamie Osborn – Green
West Norfolk Transport and Infrastructure Steering Group	Martin Wilby (Chair) Andrew Jamieson Graham Middleton
Local Transport Plan	Graham Middleton (chair) Tony White (Con) Steffan Aquarone (Lib Dem) (Lab) tbc

Norfolk County Council Member Champions

Champion	Member
Apprenticeships and young people	Andy Grant
Armed Forces Covenant	Keith Kiddie
Carbon Neutrality 2030	Barry Stone
Carers	Michael Dalby
Coastal Communities	James Bensly
Equalities	Jane James
Healthy Lives	Penny Carpenter
Disabilities	Tony White
Older People	Michael Chenery
Rural Economy	Fabian Eagle
Sustainable Tourism	Nick Daubney
Sustainable Transport	Lana Hemsall

Joint Committee and External Body Appointments – June 2022

Joint Committees				
Body	Number of Reps	Number of Subs	Appointed Reps	Remit
Norfolk Parking Partnership	1	1	Cabinet member for Highways, Infrastructure and Transport Substitute: Cabinet member for Finance	See Appendix 4 of Norfolk County Council's Constitution
Eastern Shires Purchasing Organisation (ESPO)	2		Cabinet Member for Finance Cabinet Member for Commercial Services and Asset Management	See Appendix 4 of Norfolk County Council's Constitution

External Bodies				
Body	Number of Reps	Number of Subs	Appointed Reps	Remit
A47 Alliance	6	0	Conservative: Cabinet Member for Highways, Infrastructure and Transport Brian Long, Mark Kiddle Morris Will Richmond Labour: Colleen Walker.	The A47 Alliance brings together local authorities, MPs, Local Enterprise Partnerships, businesses and other stakeholders to secure improvements to the A47. The Alliance is led by Norfolk County Council but covers the A47 from Great Yarmouth to the A1 just west of Peterborough.

			Lib Dem: Sharon Blundell	
Active Norfolk Board	1	0	Cabinet Member for Communities and Partnerships	The organisation provides a coherent and structured approach to the development of sport and physical activity in Norfolk through a strong and integrated partnership. The partnership involves all those involved in sport and physical activity but, principally, the Local Authorities, School Sports Partnerships and the National Governing Bodies of Sport. Funded mainly by Sport England but also receives funding and support from the County Council and all the Local Authorities.
Agri-Tech (Eastern) Programme Board	1	0	Martin Storey	This body makes decisions on the eastern Agri-Tech Growth Initiative Programme Board about which projects to fund from this specific Regional Growth Funded scheme.
BID (Norwich Business Improvement District)	1	0	Steve Morpew	The Norwich BID is run for local businesses by local businesses. It aims to make a clear positive impact on the vitality of the City centre and the business within it.
Broads Authority	2	0	Vic Thomson Fran Whymark	The Broads Authority looks after the Broads and the interests of the people who live, work and visit here.
Broads Tourism	1	0	Nick Daubney	Broads Tourism is the destination management organisation for the Broads. Alongside the Broads Authority and other organisations it delivers actions in the Sustainable Tourism Strategy to promote the national park to visitors and ensure the long-term future of the industry.
Caistor Roman Town Joint Advisory Board	1	0	Vic Thomson	Management and Development of Caistor Roman Town.
Community Rail Norfolk Board	1	0	Michael Chenery	Community Rail Norfolk exists to help successfully develop local rail services for the benefit of local communities, by fostering and championing a partnership approach between the railway operator and all stakeholders who benefit from a thriving train service.
Council of Governors of James Paget University Hospitals NHS Foundation Trust	1	0	Graham Plant	The Governors' Council holds the Board of Directors to account for the performance of the Trust. Council appointees as a Governor of an NHS Trust should not also be members of the Norfolk Health Overview and Scrutiny Committee because of the potential / perceived conflict of interest.

East West Rail Board	1	0	Cabinet Member for Highways, Infrastructure and Transport	The East West Railway Company is a public arm's length body set up by the government to accelerate the East West Rail project – a new rail link between Cambridge and Oxford.
Environment Agency (a) Anglian (Eastern) Regional Flood and Coastal Committee	2	2	Cabinet Member for Environment and Waste and Richard Price (Sub James Bensly for both)	The RFCC is a committee established by the Environment Agency under the Flood and Water Management Act 2010 that brings together members appointed by Lead Local Flood Authorities (LLFAs) and independent members with relevant experience.
Environment Agency (b) Anglian (Central) Regional Flood & Coastal Committee	1	1	Brian Long (Sub Tony White)	As above
Friends of Gressenhall Committee	1	0	Mark Kiddle-Morris	Friends of Gressenhall is a voluntary organisation whose aim is to give practical and financial support to Gressenhall Farm and Workhouse.
Forum Trust Ltd	1	0	Steve Morpew	The Forum Trust is the independent, self-financing, charitable organisation which manages The Forum building.
Great Yarmouth Town Centre Company (Great Yarmouth) Ltd	1	0	Graham Plant	The Partnership meets and discusses all relevant issues concerning the Town Centre.
Great Yarmouth Transport and Infrastructure Steering Group	3	0	Carl Annison, Penny Carpenter, Colleen Walker	Oversees development and delivery of Sustainable Transport schemes for Great Yarmouth funded from the New Anglia Local Enterprise Partnership (NALEP) Growth Fund
Greater Norwich Development Partnership Board	3	0	Andrew Proctor, Martin Wilby, Barry Stone	Partnership between Broadland District Council, Norwich City Council and South Norfolk Council and with Norfolk County Council to prepare the Greater Norwich Local Plan.
Greater Norwich Growth Board	1	0	Leader of the Council	The Greater Norwich Growth Board is a partnership of Broadland District Council, Norwich City Council, South Norfolk Council, Norfolk County Council, New Anglia Local Enterprise Partnership (LEP) to work together, delivering homes, jobs, and infrastructure in the area. As part of this remit, the GNGB provides strategic direction, monitoring and co-ordination of the Greater Norwich City Deal and the wider Growth Programme for the Greater Norwich area

Hethel Innovation Ltd	2	0	Greg Peck and Barry Duffin	
H.M.P. Bure Liaison Group	3	0	Reps must be the members for Wroxham Division, Hoveton and Stalham and Aylsham Divisions (Fran Whymark, Nigel Dixon and Steve Riley).	This Group acts as a channel of communication between those individuals, organisations and bodies whose policy and practice in relation to the operation of HMP Bure might affect local communities within close proximity to the prison establishment.
Hunstanton Convalescent Trust	1	0	Local Member - Andrew Jamieson	The Trust is a charity who helps people who are on a low income, physically or mentally unwell and in need of a convalescent or recuperative holiday, with a preference for those living in Norfolk and Cambridgeshire.
*Integrated Care Partnership	2		Cabinet Member for Adult Social Care, Public Health and Prevention Lana Hempsall	Appointment from 1 st July 2022
King's Lynn Conservancy Board	1	0	Julian Kirk – 3-year period of office.	The Statutory port, harbour and pilotage authority for Kings Lynn.
Kings Lynn Festival – Vice President	1	0	Chair of the Council	King's Lynn Festival provides high quality performances of classical music, recitals, choral and jazz plus talks, exhibitions and films.
LGA Coastal Special Interest Group	1	0	Cabinet Member for Environment and Waste	Addresses challenges of coastal defence and flooding
LGA Fire Services Commission	1	0	Cabinet Member for Communities and Partnerships	The Fire Commission provides a forum for member authorities to come together to discuss matters of common interest and concern, to exchange good practice and to influence the priorities and activities of the LGA.
Local Government Association: County Council Network	4	0	Andrew Proctor Graham Plant Steve Morphew Brian Watkins	The County Councils Network is the voice of England's counties. A cross-party organisation, CCN develops policy, commissions research, and presents evidence-based solutions nationally on behalf of the largest grouping of local authorities in England

Local Government Association: East of England Local Government Association	1	1	Andrew Proctor (Sub, Graham Plant)	The East of England LGA is a politically-led, cross party organisation which works on behalf of the 50 local councils in the East of England to harness their collective strength to shape and serve their communities and localities.
Local Government Association: LGA General Assembly	4	0	Andrew Proctor (4 votes) Graham Plant (1 vote) Steve Morpew (1 vote) Brian Watkins (1 vote)	The General Assembly, the 'parliament of Local Government', meets once a year, and is the only LGA decision making forum which all authorities in full membership are eligible to attend and to vote.
Making it Real Group	2		Shelagh Gurney and Julie Brociek-Coulton	This is a group of user representatives which the Council funds and support to give a steer on co-production and other social services related issues.
Marriott's Warehouse Trust (Green Quay)	1	0	Nick Daubney	The Green Quay is an Independent Registered Charity and its partners are Natural England, RSPB, Wash Estuary Strategy Group, Norfolk County Council and Borough Council of King's Lynn and West Norfolk. The key objectives of the Green Quay are to inform and educate both schools and general public about the Wash, Fens.
New Anglia Skills Board for Norfolk and Suffolk	1	1	Graham Plant (sub-Ed Colman)	A sub group of the LEP Board which is tasked with steering the implementation of the Greater Norwich/ Greater Ipswich City Deals and the Strategic Economic Plan. Membership consists of representatives of the Further Education sector and training providers with employers. Both Norfolk and Suffolk County councils are represented and can nominate a substitute.
Norfolk Against Scams Partnership Steering Group	1	0	Cabinet Member for Communities and Partnerships (also Chairs Partnership)	The role of the Steering Group is to set the strategic direction of the partnership and provide governance/oversight of the accountability of partners. Develop and promote a range of initiatives to support the key aims of the partnership.
Norfolk and Norwich Association for the Blind	1	0	Lana Hemsall	Aims are to provide accommodation and care, community visiting services and educational and recreational facilities for the visually impaired and blind in Norfolk.
Norfolk and Norwich Novi Sad Association (NCC Chairman is Honorary Vice- President)	1	0	Chair of the Council (NCC Chair is honorary Vice President)	The Norfolk and Norwich Novi Sad Association was set up in 1985 to support the twinning of the two cities and to further twinning links and activities.

Norfolk and Norwich University Hospital Trust – Council of Governors	1	0	Alison Thomas	The Trust provides the Norfolk and Norwich hospital, providing acute hospital care for almost 1m patients annually. Council appointees as a Governor of an NHS Trust should not also be members of the Norfolk Health Overview and Scrutiny Committee because of the potential / perceived conflict of interest.
Norfolk and Suffolk NHS Foundation Trust – Partner Governor	1	0	Michael Chenery	Norfolk and Suffolk NHS Foundation Trust provides mental health services, alcohol treatment, learning disability and eating disorder services across Norfolk and Suffolk. It was formed from the merger of the two former county mental health trusts in the two counties. The Board of Governors represent the interests of the members and partner organisations in the local health economy in the governance the trust, and for sharing information about key decisions with the membership. There is a statutory requirement for Council representation. Council appointees as a Governor of an NHS Trust should not also be members of the Norfolk Health Overview and Scrutiny Committee because of the potential / perceived conflict of interest.
Norfolk Arts Forum	2	0	Ed Connolly, Margaret Dewsbury	The Forum Promotes greater interest in and access to arts related issues and information. Aids communication between arts practitioners, arts organisations, non-arts organisations, local government and regional and national bodies. Promotes the role of the arts in the cultural, social, educational, environmental and economic life of the county.
Norfolk Association of Local Councils Executive Committee	1	0	Margaret Dewsbury	NALC represents and supports the work of Parish and Town Councils in Norfolk.
Norfolk Chamber of Commerce and Industry	1	0	Graham Plant	Norfolk Chamber of Commerce is an independent, not-for-profit Company that aims to support its membership be more successful and to improve the Norfolk economy.
Norfolk Coast Partnership	2	2	Andrew Jamieson, Richard Price (sub James Bensly)	The role of the Partnership Forum is to bring together the perspectives of many organisations through a representative system, to develop policy for the Partnership and to develop, review and implement the AONB Management Plan, the production of which is a statutory requirement.
Norfolk Council on Ageing	1	0	Member Champion for Older People – Michael Chenery	The organisation's vision is that older people live well in Norfolk and its mission statement is to support older people in the County to enjoy the opportunities and meet the challenges of later life. The Council provides a wide variety of services to older people and their carers across the County.
Norfolk Flood and Water	1	0	Cabinet Member for Environment and	The Norfolk Flood and Water Strategic Forum was set up in 2014 to

Strategic Forum			Waste	support a consistent approach to deliver local flood risk management through collective working with other Risk Management Authorities (such as Districts, Internal Drainage Boards) and to maintain high level elected member engagement to ensure political support on strategic issues
Norfolk Museums Development Foundation	2	0	Elected members representation to be: Chair of the Joint Museums Committee Cabinet Member for Communities and Partnerships	This Foundation has been established for the purposes of fundraising for the Museums Service.
Norfolk Rail Group	4	0	Michael Chenery Tony White Brian Long 1 vacancy	To consider strategic rail policy issues and respond to such issues as they arise, and lobby and pursue rail policy objectives on a continuing basis between Norfolk Rail Policy Group meetings.
Norfolk Safeguarding Adults Board (NSAB)	1	0	Penny Carpenter	The Norfolk Safeguarding Adults Board (NSAB) is the formal arrangement which brings together statutory and non-statutory organisations to actively promote effective working relationships between different organisations and professional groups to address the issue of abuse and harm. In doing so NSAB's aim is to promote awareness and good practice in Norfolk.
Norfolk Strategic Planning Member Forum	1	1	Brian Long (Sub Graham Carpenter)	The NSPF provides a structure for tackling these planning issues across the county, especially those which have a strategic impact across local authority boundaries. It includes guidance relating to housing, economic growth, infrastructure and the environment.
Norfolk Waste Partnership Board	2	0	Portfolio Holder for Environment and Waste Barry Stone	The Norfolk Waste Partnership is the forum that the eight Norfolk waste authorities use to establish shared priorities and areas of focus on waste and recycling and is led by a Member Board, meeting quarterly.
Norfolk Windmills Trust	3	0	Phillip Duigan, Martin Wilby, Tony White	The Norfolk Windmills Trust cares for 21 buildings across Norfolk. Thirteen are owned or leased by Norfolk County Council.
Norwich Airport Consultative Committee	1	0	Shelagh Gurney	These meetings are a DfT requirement to enable aerodrome operators and communities in the vicinity of the airport to discuss operational and business matters affecting their interests.
Ouse Washes Strategy	1	0	Brian Long	The role of the group is to ensure that all partners who operate on or depend on the Ouse Washes work collaboratively to meet the current and future challenges facing the Ouse Washes and surrounding communities.

Group				
Peel Port Great Yarmouth Leisure Community Meeting	1	0	Graham Plant	To exchange information, ideas and proposals for discussion between the constituent interest groups and the Port's CEO and Harbour Master, thus improving co-ordination and understanding between the different port users and interest groups within Great Yarmouth with relevance to the operations of the Port.
Queen Elizabeth Hospital Trust – Governors' Council	1	0	Lesley Bambridge	The Trust achieved Foundation Trust status in February 2011, at which time the 'shadow' Governors' Council gained it legal authority. The Governors' Council totals 33. There are 9 appointed governors, 6 staff governors (3 clinical and 3 non-clinical) and 19 publicly voted governors (9 from West Norfolk, 2 from North Norfolk, 4 from Cambridgeshire, 1 from Breckland, and 1 from South East Lincolnshire and the Rest of England. Council appointees as a Governor of an NHS Trust should not also be members of the Norfolk Health Overview and Scrutiny Committee because of the potential / perceived conflict of interest.
Repton Property Development Company	2		Andrew Proctor and Greg Peck	
Royal Norfolk Agricultural Association	1	0	Fabian Eagle	The objectives of the Association are to promote, through the Royal Norfolk Show and other events, the image, understanding and prosperity of agriculture and the countryside.
Rural Strategy Steering Group	1	0	Barry Stone	A sub group of the LEP Board which is tasked with steering the implementation of the Greater Norwich/ Greater Ipswich City Deals and the Strategic Economic Plan. Membership consists of representatives of the Further Education sector and training provider.
Safer Norfolk Community Interest Company	2	0	Chief Fire Officer and 2 additional representatives – Sarah Rhoden, Head of Support and Development, CES and the Portfolio Holder for Communities and Partnerships	

St. George's Trust	1	0	No Appointment	St George's Theatre Trust is a charity re-created in 2010 to operate St George's Theatre on behalf of Great Yarmouth Borough Council.
Standing Advisory Council for Religious Education	4	0	Michael Chenery Ian Mackie John Ward Brenda Jones Sub TBC	The organisation aims to ensure that the statutory provision of RE and collective worship is of a consistently high standard.
Theatre Royal Trust	1	0	Cabinet Member for Communities and Partnerships	The Board oversees the strategic direction of the Theatre Royal, Norwich
Thetford (Greater) Development Partnership Board	2	0	Jane James and Martin Wilby	The Greater Thetford Development Partnership was set up by Breckland District Council in 2015 as an advisory body to oversee the Thetford Sustainable Urban Extension (also known as Kingsfleet) and other developments in the Town.
Wash and North Norfolk Marine Partnership	2	1	Brian Long. Tony White (Sub Lesley Bambridge)	The scheme coordinates management by the relevant authorities of the Wash and North Norfolk Coast European Marine Site. The Management Group, which includes representatives from several 'relevant authorities' including the County Council, produces and manages a Management Plan, a statutory requirement.
West Norfolk Partnership	1	1	Julian Kirk (Sub – Lesley Bambridge)	The Partnership is a group of organisations that represent the public and voluntary sector. Current priorities include Health and Social Care, Improving Attainment and Rural Communities.
Whitlingham Outdoor Education Centre Partnership	1	0	Vic Thomson	The Partnership exists to promote and co-ordinate the recreational activities delivered by forum members in the Whitlingham area, particularly in areas in and adjacent to Whitlingham Country Park.