



CABINET

Summary of Decisions made by Cabinet – Monday 6 September 2021

Agenda Item	Report Title	Decision	Key Decision	Date Forward Plan Published
8	<p>Norfolk County Council in an Integrated Care System</p>	<p>Cabinet RESOLVED to agree NCC support for the following key strategic approaches:</p> <ul style="list-style-type: none"> a) Leadership - Delegate the Executive Directors of Adult Social Services in partnership with the Cabinet Member for Adult Care, Health and Prevention, and fellow Executive Directors to revise partnership and leadership arrangements in line with this report b) Place - Develop senior council leadership for each ICS Place and supporting officer structures, with the ambition to provide leadership within new ICS Places, and conduct a review across NCC of operational and commissioning service models for alignment to new Place forms c) Governance - Given the cross-over of statutory duties, priorities, membership and scope between the Health and Wellbeing Board (HWB) and the Integrated Care Partnership (ICP), NCC propose the HWB take on the ICP role from April 2022. Accordingly, commence a review of the HWB scope and terms of reference d) Procurement - Explore opportunities for the council and the ICS, as anchor institutions, to attain procurement, transport and estates savings and social and environmental benefits through joint procurement of non-clinical goods and services with the ICS. Continue to engage with national bodies on public procurement and NHS provider selection regime changes and develop a Memorandum of Understanding to support procurements between ICS and NCC e) Commissioning & Transformation - Revise the Better Care Fund arrangements in line with new agreements at place level, whilst maintaining County level commitment to equality of access, and consistent service models. Develop a deeper strategic relationship with health services which builds on the potential for public service reform, based on a strong commitment to primary and community 	Yes	4 August 2021

		<p>health prevention. Adapt existing agreements and contractual arrangements in line with a strong place-based approach, whilst maintain system level consistency and economies, and explore opportunities for broader joint contracting. Explore further opportunities for join-up in IT and analytics</p> <p>f) Finance - Continue and expand NCC engagement in joint financial planning in an ICS, whilst retaining ultimate control and accountability for NCC budgets</p>		
9	NCC Apprenticeship Strategy 2020-2023 (and Action Plan)	Cabinet RESOLVED to agree the proposed Apprenticeship Strategy and Action Plan	Yes	4 August 2021
10	£1m Road Safety Community Fund	<p>Cabinet RESOLVED:</p> <ol style="list-style-type: none"> 1. To agree to recommend to Full Council an increase in the capital programme to include the allocation of £1m capital funding to establish a new Road Safety Community Fund (RSCF) to enable delivery of 100community identified local road safety schemes across Norfolk. 2. To agree that the RSCF will be delivered over four years and will focus on different geographical areas for each of these four years, as set out in para2.6 of the report. 	Yes	4 August 2021
11	£10m Highways Maintenance Pothole Fund	<p>Cabinet RESOLVED:</p> <ol style="list-style-type: none"> 1) To recommend to Full Council to increase the Capital programme by £10m to create a Pothole Maintenance Fund. 2) To approve the distribution of the £2.5m allocation for 2021/22 from the £10mHighway Maintenance Pothole Fund, as detailed in Appendix A of the report. 3) To agree that the future reporting arrangements for this fund should form part of the Annual Highways Capital Programme Report to Cabinet. 	Yes	4 August 2021
12	Flood Reserve Fund and Norfolk Strategic Flood Alliance Update	<p>Cabinet RESOLVED:</p> <ol style="list-style-type: none"> 1. To endorse the Norfolk Strategic Flood Alliance Strategy and action plan, asset out in Appendices A and B of the report. 2. To agree the allocation of the £1.5m flood reserve fund for 2021/22, as set out in Appendix C of the report. 	No	N/A
13	Corporately Significant Vital Signs	<p>Cabinet RESOLVED to:</p> <ol style="list-style-type: none"> 1. Review and comment on the end of quarter performance data. 2. Review the considerations and next steps. 3. Agree the planned actions as set out. 	Yes	4 August 2021

14	Risk Management	<p>Cabinet RESOLVED:</p> <ol style="list-style-type: none"> 1. To consider and agree the key messages in paragraph 2.1 and Appendix of Key Changes (Appendix A) to corporate risks since the last risk management report in July 2021. 2. To consider and agree the corporate risks as at September 2021 (Appendix C). 3. To note the refreshed risk management strategy in Appendix D, incorporating the recommendations from the recent routine independent risk management health check. 	Yes	4 August 2021
15	Finance Monitoring Report 2021-22 P4: July 2021	<p>Cabinet RESOLVED:</p> <ol style="list-style-type: none"> 1. To recommend to County Council the addition of £4.521m to the capital programme to address capital funding requirements as set out in detail in capital Appendix 3, paragraph 4.2 as follows: <ul style="list-style-type: none"> • £2.173m for the 2021-22 Highways project for the Foundry Bridge junction funded by the Department for Transport • £2.348m for the 2021-22 Highways project for the St. Stephens-Red Lion-Castle Meadow funded by the Department for Transport 2. Subject to County Council approval of recommendation 1 above, to delegate: <ol style="list-style-type: none"> 2.1) To the Director of Procurement authority to undertake the necessary procurement processes including the determination of the minimum standards and selection criteria (if any) and the award criteria; to shortlist bidders; to make provisional award decisions (in consultation with the Chief Officer responsible for each scheme); to award contracts; to negotiate where the procurement procedure so permits; and to terminate award procedures if necessary; 2.2) To the Director of Property authority (notwithstanding the limits set out at 5.13.6 and 5.13.7 of Financial Regulations) to negotiate or tender for or otherwise acquire the required land to deliver the schemes (including temporary land required for delivery of the works) and to dispose of land so acquired that is no longer required upon completion of the scheme; 2.3) To each responsible chief officer authority to: <ul style="list-style-type: none"> • (in the case of two-stage design and build contracts) agree the price for the works upon completion of the design 	No	N/A

stage and direct that the works proceed; or alternatively direct that the works be recompleted

- approve purchase orders, employer's instructions, compensation events or other contractual instructions necessary to effect changes in contracts that are necessitated by discoveries, unexpected ground conditions, planning conditions, requirements arising from detailed design or minor changes in scope
- subject always to the forecast cost including works, land, fees and disbursements remaining within the agreed scheme or programme budget.
- That the officers exercising the delegated authorities set out above shall do so in accordance with the council's Policy Framework, with the approach to Social Value in Procurement endorsed by Cabinet at its meeting of 6 July 2020, and with the approach set out in the paper entitled "Sourcing strategy for council services" approved by Policy & Resources Committee at its meeting of 16 July 2018.

3. To approve the allocation of capital receipts from the sale of Carrow House for the Norwich Western Link capital reserve. (Appendix 3 paragraph 3.6).

4. To approve the delegation of authority to the Executive Director of Adult Social Services to approve the utilisation Provider Risk and Resilience Fund (as described in Appendix 1, note 5.13) to support Adult Social Care (ASC) providers when the situation arises and in line with the criteria established for this fund.

5. To approve the delegation of the authority to the Director of Community Information and Learning in consultation with the Leader to approve the utilisation of the Council's Hardship Board fund which was set up to address the unexpected consequences of the pandemic (as described in Appendix 1, note 5.11)

6. To note the period 4 general fund forecast revenue **balanced position**, noting also that Executive Directors will continue to take

		<p>measures to reduce or eliminate potential over-spends where these occur within services;</p> <p>7. To note the COVID-19 funding available of £71.280m, including £19.274m brought forward from 2020-21;</p> <p>8. To note the period 4 forecast 100% savings delivery in 2021-22, noting also that Executive Directors will continue to take measures to mitigate potential savings shortfalls through alternative savings or underspends;</p> <p>9. To note the forecast General Balances at 31 March 2022 of £23.763m.</p> <p>10. To note the expenditure and funding of the revised current and future 2021-25 capital programmes.</p>		
16	Disposal, Acquisition and exploitation of property	<p>Cabinet RESOLVED:</p> <p>1. To instruct the Director of Property to dispose of the Former John Grant Playing Field, St Nicholas Drive, Caister on Sea NR30 5QW (6005/020C) to Repton Property Developments Ltd subject to the agreement of the value in consultation with the Executive Director of Finance and Commercial Services. In the event of no agreement then the Director of Property is authorised to sell by auction or tender. In the event of the disposal receipt exceeding delegated limits the Director of Property in consultation with the Executive Director of Finance and Commercial Services and Cabinet Member for Commercial Services and Asset Management is authorised to accept the most advantageous offer.</p> <p>2. To instruct the Director of Property to dispose of the Former Infant School, James Street, Hunstanton PE36 5HE (2043/016) to Repton Property Developments Ltd subject to the agreement of the value in consultation with the Executive Director of Finance and Commercial Services. In the event of no agreement then the Director of Property is authorised to sell by auction or tender. In the event of the disposal receipt exceeding delegated limits the Director of Property in consultation with the Executive Director of Finance and Commercial</p>	Yes	4 August 2021

		<p>Services and Cabinet Member for Commercial Services and Asset Management is authorised to accept the most advantageous offer.</p> <p>3. Cabinet is asked to formally declare the Land East of Station Road, Lingwood & Burlingham (5014/111 (part)) surplus to County Council requirements and instruct the Director of Property to dispose of the Land to Repton Property Developments Ltd subject to the agreement of the value in consultation with the Executive Director of Finance and Commercial Services. In the event of no agreement then the Director of Property is authorised to sell by auction or tender. In the event of the disposal receipt exceeding delegated limits the Director of Property in consultation with the Executive Director of Finance and Commercial Services and Cabinet Member for Commercial Services and Asset Management is authorised to accept the most advantageous offer.</p>		
17	Reports of the Cabinet Member Delegated Decisions made since the last Cabinet meeting.	Cabinet RESOLVED to note the Delegated Decisions made since the last Cabinet meeting.	N/A	N/A

Call-ins should be submitted to committees@norfolk.gov.uk using the call-in form by no later than 4.00pm on Monday 13 September 2021. Further information about the call-in process can be found in [Article 6.4 of the Council's Constitution](#).

In circumstances where a decision is taken by Cabinet but needs to be implemented urgently, the call-in procedures will not apply. These will be identified on the Cabinet agenda and the decision notice.

Any Decisions called-in from those made by Cabinet on 6 September 2021 will be considered at a Scrutiny Committee to be held on 22 September 2021.