















































































































































































































NCH&C (NCHC)	Norfolk Community Health and Care NHS Trust
NHOSC	Norfolk Health Overview and Scrutiny Committee
NHS E M&E (E)	NHS England Midlands and East (East)
NICE	National Institute for Health and Care Excellence
NNUH (N&N, NNUHFT)	Norfolk and Norwich University Hospitals NHS Foundation Trust
NSFT	Norfolk and Suffolk NHS Foundation Trust (the mental health trust)
NSWP	Norfolk and Suffolk Workforce Partnership
ONS	Office of National Statistics
PMS	Personal Medical Services
PMO	Programme Management Office
PPG	Patient Participation Group
QEH	Queen Elizabeth Hospital, King's Lynn
QOF	Quality outcomes framework
RCGP	Royal College of General Practitioners
RCN	Royal College of Nursing
RLMT	Resident Labour Market Test
RMN	Registered Mental Nurse
RN	Registered Nurse
S106	Section 106 (of the Town and Country Planning Act 1990 (as amended)) – a mechanism by which a development proposal can be made acceptable in planning terms, that would not otherwise be acceptable
SAP	Student Ambulance Paramedic
SHA	Strategic Health Authority
SHAPE	Strategic Health Asset Planning and Evaluation
SOL	Shortage Occupation List
SRG	System Resilience Group
UEA	University of East Anglia
WTE	Whole time equivalent