



CABINET

Summary of Decisions made by Cabinet – Monday 3 October 2022

Agenda Item	Report Title	Decision	Key Decision	Date Forward Plan Published
8	Norfolk Fire and Rescue Service Statement of Assurance 2021/22	Cabinet RESOLVED to 1. Note the assurances that financial, governance and operational management of Norfolk Fire and Rescue Service meet statutory requirements. 2. Consider and approve the Norfolk Fire and Rescue Service Statement of Assurance 2021/22. (Appendix A of the report).	Yes	26/01/22
9	Norfolk Fire and Rescue Service Community Risk Management Plan 2023/26	Cabinet RESOLVED to: 1. Agree to proceed to public consultation on the draft Community Risk Management Plan 2023-26 (CRMP23-26), as detailed in this report and at Appendix A of the report, including the following two amendments to the proposals: <ul style="list-style-type: none"> A proposal to be included covering collaboration, the wording of which to be finalised by the Director of Norfolk Fire and Rescue A proposal to be included covering prevention, the wording of which to be finalised by the Director of Norfolk Fire and Rescue 2. Review and agree the CRMP23-26 Summary Version as set out in Appendix B of the report	Yes	01/09/22
10	Strategic Review Update	Cabinet RESOLVED to Approve the approach to developing the emerging proposals of: <ul style="list-style-type: none"> Reconfiguration of prioritised service areas for Phase 1 as set out at Paragraphs 2.4 - 2.8 of the report; Driving consistency in our organisation's spans and layers through application of common principles to all service areas as set out at Paragraphs 2.9 - 2.11 of the report; A rolling review of all service areas to build the new strategic operating model for the Council. 	Yes	01/09/22

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11	Norfolk's Bus Service Improvement Plan	Cabinet RESOLVED 1. To agree the proposals for the Bus Service Improvement Plan funding. 2. To agree that we vary the Enhanced Partnership Plan & Scheme to reflect this funding and re-confirm our and bus operators' commitments to public transport provision and improvements.	Yes	03/02/22
12	Norfolk Strategic Flooding Alliance Strategy and Regional Flood and Coastal Committee Local Levy Vote	Cabinet RESOLVED to 1. Approve the Norfolk Strategic Flooding Alliance's action plans and updated strategy and thank the Chair of the Alliance and all partners for their ongoing commitment to reducing and managing flood risk in Norfolk. 2. Agree supporting an increase in the local levy to the Regional Flood and Coastal Committees of up to 3.00%	Yes	04/08/22
13	Great Yarmouth Learning Centre and King's Lynn Multi-User Community Hub update paper	Cabinet RESOLVED to 1. Note the continued progress to bring both of these projects to delivery, as set out in this report 2. Approve the business case for the "Multi-User Community Hub" in King's Lynn, as included at Annexe 2 of the report.	No	N/A
14	Great Yarmouth Operations and Maintenance Campus	Cabinet RESOLVED to 1. Acknowledge the progress update for the Great Yarmouth Operations & Maintenance Campus project, approved by Cabinet 08 March 2021. 2. Agree that a further progress update is brought back to Cabinet in June 2023	No	N/A
15	Risk Management	Cabinet RESOLVED to agree: 1. The key messages detailing key changes to corporate risks following the corporate risk register review and refresh (paragraphs 2.1 and 2.2 and Appendix A of the report) 2. The refreshed corporate risks as at October 2022 (Appendices B and C of the report) 3. The departmental risk summaries as at October 2022 (Appendix D of the report) 4. The red rated departmental level risks as at October 2022 (Appendix E of the report)	No	N/A

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16	Corporately Significant Vital Signs	Cabinet RESOLVED to 1. Review and comment on the end of quarter three performance data. 2. Review the considerations and next steps. 3. Agree the planned actions as set out.	No	N/A
17	Finance Monitoring Report 2022-23 P5: August 2022	Cabinet RESOLVED 1. To recommend to full Council the addition of £177.144m to the capital programme to address capital funding requirements funded from various external sources as set out in detail in capital Appendix 3, paragraph 4.1 of the report as follows: <ul style="list-style-type: none"> £1.044m uplift to Childrens Services capital projects, including £0.963m update to Section 106 Developer contributions £4.5m uplift to Section 106 Developer contributions to Highways capital projects for future years £171.599m grant funding updates from the Department of Transport for various capital projects 2. Subject to full Council approval of recommendation 1 to delegate: <ol style="list-style-type: none"> 3.1) To the Director of Procurement authority to undertake the necessary procurement processes including the determination of the minimum standards and selection criteria (if any) and the award criteria; to shortlist bidders; to make provisional award decisions (in consultation with the Chief Officer responsible for each scheme); to award contracts; to negotiate where the procurement procedure so permits; and to terminate award procedures if necessary. 3.2) To the Director of Property authority (notwithstanding the limits set out at 5.13.6 and 5.13.7 of Financial Regulations) to negotiate or tender for or otherwise acquire the required land to deliver the schemes (including temporary land required for delivery of the works) and to dispose of land so acquired that is no longer required upon completion of the scheme; 3.3) To each responsible chief officer authority to: <ul style="list-style-type: none"> (in the case of two-stage design and build contracts) agree the price for the works upon completion of the design stage and direct that the works proceed; or alternatively direct that the works be recompeted approve purchase orders, employer's instructions, 	No	N/A

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		<ul style="list-style-type: none"> • compensation events or other contractual instructions necessary to effect changes in contracts that are necessitated by discoveries, unexpected ground conditions, planning conditions, requirements arising from detailed design or minor changes in scope • subject always to the forecast cost including works, land, fees and disbursements remaining within the agreed scheme or programme budget. • That the officers exercising the delegated authorities set out above shall do so in accordance with the council's Policy Framework, with the approach to Social Value in Procurement endorsed by Cabinet at its meeting of 6 July 2020, and with the approach set out in the paper entitled "Sourcing strategy for council services" approved by Policy & Resources Committee at its meeting of 16 July 2018. <p>3. To recognise the period 5 general fund revenue forecast of a £4.735m overspend (1.02% of net budget), noting also that Executive Directors will take measures to reduce or eliminate potential over-spends where these occur within services;</p> <p>4. To recognise the period 5 forecast of 97% savings delivery in 2022-23, noting also that Executive Directors will continue to take measures to mitigate potential savings shortfalls through alternative savings or underspends;</p> <p>5. To note the forecast General Balances at 31 March 2023 of £23.840m, assuming the Council will mitigate the overspends reported in P5 of the report.</p> <p>6. To note the expenditure and funding of the revised current and future 2021-26 capital programmes.</p>		
18	Strategic and financial planning 2023-24	<p>Cabinet RESOLVED</p> <p>1. To consider and comment on the County Council's strategy as set out in section 2 of the report and note that the Budget process is aligned to the overall policy and financial framework;</p> <p>2. To note that fiscal and policy decisions made by the Government in autumn 2022, including any Emergency Budget, may have implications for the County Council's budget planning position. The outcome of these national funding announcements, alongside the Local Government</p>	Yes	31/05/22

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		<p>Finance Settlement, will have potentially significant impacts on the 2023-24 Budget position, which will not be fully known until later in the budget setting process.</p> <ol style="list-style-type: none"> 3. To consider and agree for planning purposes the latest assessment of significant areas of risk and uncertainty around emerging budget pressures for the 2023-24 Budget and Medium Term Financial Strategy, which remain to be resolved and which may have a material impact on budget planning (section 9 of the report). 4. To direct Executive Directors to identify proposals for further recurrent Departmental savings to achieve the original target of £60.000m agreed in April 2022, for consideration by Cabinet in January 2023 and to support final 2023-24 Budget recommendations to Full Council. 5. To note that, taking into account the significant emerging budget pressures for 2023-24, the S151 Officer anticipates recommending that the Council will need to apply the maximum council tax increase available in order to set a sustainable balanced budget for 2023-24; 6. To note the responsibilities of the Executive Director of Finance and Commercial Services under section 114 of the Local Government Act 1988 and section 25 of the Local Government Act 2003 to comment on the robustness of budget estimates as set out in section 10 of the report and the further actions which may be required to set a balanced budget as set out in paragraph 11.3 of the report; 7. To consider and agree the proposals as set out in sections 5 and 6 (Table 5 and Table 7 of the report) to be taken forward in budget planning for 2023-24, subject to final decisions about the overall Budget in February 2023, noting the level of savings already included from the 2022-23 Budget process (Table 4 of the report); 8. To note that proposals are also being developed via the Strategic Review running in parallel with the wider 2023-24 Budget process. Once fully developed, these will be incorporated into the final 2023-24 Budget presented to Cabinet in January 2023. 9. To note that consultation is being undertaken in respect of the proposal relating to the review of the mobile library services and the outcomes of this will be reported to a future meeting of Cabinet; 10. To agree that public consultation (as set out in section 12 of the report) and equality impact assessment (as set out in section 18 of the report) in 		

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		<p>relation to all other proposals for the 2023-24 Budget be undertaken as set out in section 12 of the report, and asking residents for their views on the level of council tax;</p> <p>11. To note that the Head of Paid Service has the delegation to undertake any staff consultation relating to specific proposals as required to inform and support 2023-24 Budget setting decisions in January 2023;</p> <p>12. To confirm the remaining next steps in the Budget planning process for 2023-24, and the Budget planning timetable (Appendix 1 of the report);</p> <p>13. To note and thank Select Committees for their input into the Budget development process for 2023-24 in May, and to invite Select Committees to comment further on the detailed proposals set out in this report when they meet in November 2022 (section 20 of the report).</p>		
19	Reports of the Cabinet Member and Officer Delegated Decisions made since the last Cabinet meeting	Cabinet RESOLVED to note the Delegated Decisions made since the last Cabinet meeting.	N/A	N/A

Call-ins should be submitted to committees@norfolk.gov.uk using the call-in form by no later than 4.00pm on Monday 10 October 2022. Further information about the call-in process can be found in [Article 5.4 of the Council's Constitution](#).

In circumstances where a decision is taken by Cabinet but needs to be implemented urgently, the call-in procedures will not apply. These will be identified on the Cabinet agenda and the decision notice.

Any Decisions called-in from those made by Cabinet on 3 October 2022 will be considered at a Scrutiny Committee to be held on Wednesday 19 October 2022