



CABINET

Summary of Decisions made by Cabinet – Monday 31 January 2022

Agenda Item	Report Title	Decision	Key Decision	Date Forward Plan Published
8	Fee levels for adult social care providers 2022/23	Cabinet RESOLVED to: a) Consider and agree the implementation of the outputs of the Cost of Care exercise described in section 3.2 of the paper b) Consider and agree the implementation of the outputs of the fee uplift exercise described in sections 3.3 - 3.11 of the paper	Yes	22/12/21
9	Integrated Care System Places	Cabinet RESOLVED to agree the following key strategic approaches: a) Agree NCC's support for, and commitment to engaging with, ICS Places b) Agree NCC support and staff resources be allocated to ICS Places, including to lead the development of Health and Wellbeing Partnerships c) Formally ask district councils to ratify support for, and commitment to, leadership of Health and Wellbeing Partnerships within their respective areas	No	N/A
10	2022 Schools Local Growth and Investment Plan	Cabinet RESOLVED to adopt the Schools Local Growth and Investment Plan 2022.	No	N/A
11	Dedicated Schools Grant (DSG) Funding	Cabinet RESOLVED to agree: 1. the Dedicated Schools Grant funding including a. the changes to the schools funding formula; b. the changes to the early years funding entitlements formula; c. agreeing the high needs block budget, including the changes to the alternative top-up funding model for state-funded special schools, noting that it has been assessed to meet our statutory duties and it adds to the DSG cumulative deficit; 2. to delegate decision making powers to the Executive Director of Children's Services, in conjunction with the Cabinet Member for Children's Services, delegated authority to agree the final funding cap, or allocation of additional funds, once the final DSG calculations of individual school allocations are known and in line with the principles of Cabinet's decision.	Yes	22/12/21

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12	Better Together, for Norfolk 2021-2025 – delivering our strategy	Cabinet RESOLVED to: 1. Approve the proposed approach to business planning and developing a Corporate Delivery Plan. 2. Acknowledge, comment on and agree the work being done to develop the Communication and Workforce strategies, and the proposed timescale for delivery.	Yes	22/12/21
13	Capital Strategy and Programme 2022-23	Cabinet RESOLVED : 1. To agree the Capital Strategy at Appendix A of the report as a framework for the prioritisation and continued development of the Council's capital programme; 2. To agree the proposed 2022-27+ capital programme of £717.756m, subject to additional amounts for schemes yet to be re-profiled from 2021-22; 3. To refer the programme to the County Council for approval, including the new and extended capital schemes outlined in Appendix D of the report; 4. To recommend to County Council the Council's Flexible Use of Capital Receipts Strategy for 2022-23 as set out in Section 5 of the report; 5. To note known grant settlements as summarised in Section 3 of the report and agree that future capital grants will be added to the programme when confirmed; 6. To note the forecast of estimated capital receipts to be generated to achieve the target of £30.0m, subject to market conditions, over the next four years to support schemes not funded from other sources, as set out in Table 5 of the report.	Yes	22/12/21
14	Annual Investment and Treasury Strategy 2022-23	Cabinet RESOLVED to endorse and recommend to County Council the Annual Investment and Treasury Strategy for 2022-23 as set out in Annex 1 of the report, including: <ul style="list-style-type: none"> • The Capital Prudential Indicators included in the body of the report • The Minimum Revenue Provision Statement 2022-23 in Appendix 1 of the report • The list of approved counterparties at Appendix 4 of the report 	Yes	22/12/21

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		<ul style="list-style-type: none"> • The Treasury Management Prudential Indicators detailed in Appendix 5 of the report 		
15	Finance Monitoring Report 2021-22 P8: November 2021	<p>Cabinet RESOLVED:</p> <ol style="list-style-type: none"> 1. To recommend to County Council the addition of £5.904m to the capital programme to address capital funding requirements as set out in detail in capital Appendix 3, paragraph 4.1 as follows: <ul style="list-style-type: none"> • £5.288m for the 2021-22 Schools Capital Maintenance funded by the Department for Education and carried forward into 2022-23 • £0.601m for the 2022-23 Section 106 developer contributions for schools provision at Bradwell and Holt • £0.015m for Libraries services provision at Swaffham funded by Section 106 developer contributions 2. To recommend to County Council the uplift to the capital programme by a net £2.125m in December 21 to address forecasted overspend in the Household Waste Recycling Centre Projects as set out in detail in Capital Appendix 3, paragraph 4.3. 3. Subject to County Council approval of recommendation 1 and 2 to delegate: <ol style="list-style-type: none"> 2.1) To the Director of Procurement authority to undertake the necessary procurement processes including the determination of the minimum standards and selection criteria (if any) and the award criteria; to shortlist bidders; to make provisional award decisions (in consultation with the Chief Officer responsible for each scheme); to award contracts; to negotiate where the procurement procedure so permits; and to terminate award procedures if necessary; 2.2) To the Director of Property authority (notwithstanding the limits set out at 5.13.6 and 5.13.7 of Financial Regulations) to negotiate or tender for or otherwise acquire the required land to deliver the schemes (including temporary land required for delivery of the works) and to dispose of land so acquired that is no longer required upon completion of the scheme; 2.3) To each responsible chief officer authority to: <ul style="list-style-type: none"> • (in the case of two-stage design and build contracts) agree the price 	No	N/A

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		<p>for the works upon completion of the design stage and direct that the works proceed; or alternatively direct that the works be recompeted</p> <ul style="list-style-type: none"> • approve purchase orders, employer’s instructions, compensation events or other contractual instructions necessary to effect changes in contracts that are necessitated by discoveries, unexpected ground conditions, planning conditions, requirements arising from detailed design or minor changes in scope • subject always to the forecast cost including works, land, fees and disbursements remaining within the agreed scheme or programme budget. • That the officers exercising the delegated authorities set out above shall do so in accordance with the council’s Policy Framework, with the approach to Social Value in Procurement endorsed by Cabinet at its meeting of 6 July 2020, and with the approach set out in the paper entitled “Sourcing strategy for council services” approved by Policy & Resources Committee at its meeting of 16 July 2018. <p>4. To recognise the period 8 general fund forecast revenue of a balanced budget, noting also that Executive Directors will continue to take measures to reduce or eliminate potential over-spends where these occur within services;</p> <p>5. To note the COVID-19 funding available of £99.795m, including £22.745m brought forward from 2020-21;</p> <p>6. To recognise the period 8 forecast of 90% savings delivery in 2021-22, noting also that Executive Directors will continue to take measures to mitigate potential savings shortfalls through alternative savings or underspends;</p> <p>7. To note the forecast General Balances at 31 March 2022 of £23.763m.</p> <p>8. To note the expenditure and funding of the revised current and future 2021-25 capital programmes.</p>		
16	2022-23 Revenue Budget and Medium Term Financial Strategy 2022-26	<p>Cabinet RESOLVED</p> <p>1) To consider the statements regarding the uncertain planning environment, robustness of budget estimates, assumptions and risks relating to the 2022-23 budget, and authorise the Executive Director of</p>	Yes	22/12/21

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		<p>Finance and Commercial Services, in consultation with the Leader of the Council and the Cabinet Member for Finance, to make any changes required to reflect Final Local Government Finance Settlement information (if available), or changes in council tax and business rates forecasts from District Councils, in order to maintain a balanced budget position for presentation to Full Council. In recognition of the significant budget gap forecast for 2023-24, and to enable a final balanced Budget position to be recommended to County Council, Cabinet AGREED:</p> <ul style="list-style-type: none"> • that any income shortfall will be addressed from the Corporate Business Risk Reserve (to the extent possible). <p>2) To review the findings of public consultation as set out in Section 14 of Appendix 1 of the report and in full in Appendix 5 of the report, and consider these when recommending the budget changes required to deliver a balanced budget as set out in Appendix 1 of the report.</p> <p>3) To consider and comment on the findings of equality impact assessments, as set out in Appendix 6 to this report, and in doing so, note the Council's duty under the Equality Act 2010 to have due regard to the need to:</p> <ul style="list-style-type: none"> • Eliminate discrimination, harassment, victimisation and any other conduct that is prohibited by or under the Act; • Advance equality of opportunity between persons who share a relevant protected characteristic and persons who do not share it; and • Foster good relations between persons who share a relevant protected characteristic and persons who do not share it. <p>4) To note that the Council has responded to the consultation undertaken on the Provisional Local Government Settlement for 2022-23 as detailed in Section 3 of Appendix 1 of the report.</p> <p>5) To note that the Council has agreed to establish a Business Rates Pool for 2022-23 on the terms previously reported to Cabinet in November 2021 and as set out in Section 6 of Appendix 1 of the report.</p> <p>6) To agree to recommend to County Council:</p>		

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		<p>a) The level of risk and budget assumptions set out in the Robustness of Estimates report (Appendix 4 of the report), which underpin the revenue and capital budget decisions and planning for 2022-26.</p> <p>b) The general principle of seeking to increase general fund balances as part of closing the 2021-22 accounts and that in 2022-23 any further additional resources which become available during the year should be added to the general fund balance wherever possible.</p> <p>c) The findings of public consultation (Appendix 5 of the report), which should be considered when agreeing the 2022-23 Budget (Appendix 1 of the report).</p> <p>d) To note the advice of the Executive Director of Finance and Commercial Services (Section 151 Officer), in Section 5 of Appendix 1 of the report, on the financial impact of an increase in council tax and the sustainability of the Council's medium term position, and that the Council's 2022-23 Budget will include a general council tax increase of 1.99% and a 1.00% increase in the Adult Social Care precept (being the deferred element of the 2021-22 Adult Social Care precept), an overall increase of 2.99% (shown in Section 5 of Appendix 1 of the report), resulting in an overall County Council Net Revenue Budget of £464.325m for 2022-23, including budget increases of £89.154m and budget decreases of -£63.924m as set out in Table 13 of Appendix 1 of the report, and the actions required to deliver the proposed savings, subject to any changes required in line with recommendation 1 above to enable a balanced budget to be proposed. This would result in a budget gap of £59.920m to be addressed for 2023-24, and £94.255m over the life of the Medium Term Financial Strategy.</p> <p>e) The budget proposals set out for 2023-24 to 2025-26, including authorising Executive Directors to take the action required to deliver budget savings for 2023-24 to 2025-26 as appropriate.</p> <p>f) With regard to the future years, to undertake a full review of how the Council operates to deliver its future services and strategy in view of the significant budget gap to be addressed for 2023-24 as set out in Section 4 of Appendix 1 of the report, and that further plans to meet the</p>		

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		<p>remaining budget shortfalls in the period 2023-24 to 2025-26 are developed and brought back to Cabinet during 2022-23.</p> <p>g) Noting Government's historic assumptions that local authorities will raise the maximum council tax available to them, and that the final level of council tax for future years is subject to Member decisions annually (informed by any referendum principles defined by the Government), to confirm, or otherwise, the assumptions set out in the Medium Term Financial Strategy (MTFS Table 4 in Appendix 2 of the report) that the Council's budget planning for 2023-24 onwards will include for planning purposes:</p> <ul style="list-style-type: none"> i) general council tax increases of 1.99%; ii) Adult Social Care precept increases of 1.00%; and iii) that if the referendum threshold were increased in the period 2023-24 to 2025-26 to above 1.99%, or any further discretion were offered to increase the Adult Social Care precept (or similar), the Section 151 Officer would recommend the Council take full advantage of any flexibility in view of the overall financial position. <p>h) That the Executive Director of Finance and Commercial Services be authorised to transfer from the County Fund to the Salaries and General Accounts all sums necessary in respect of revenue and capital expenditure provided in the 2022-23 Budget, to make payments, to raise and repay loans, and to invest funds.</p> <p>i) To agree the Medium Term Financial Strategy 2022-26 as set out in Appendix 2 of the report, including the two policy objectives to be achieved:</p> <ul style="list-style-type: none"> i) Revenue: To identify further funding or savings for 2023-24 to 2025-26 to produce a balanced budget in all years 2022-26 in accordance with the timetable set out in the Revenue Budget report (Section 4 of Appendix 1). ii) Capital: To provide a framework for identifying and prioritising capital requirements and proposals to ensure that all capital investment is targeted at meeting the Council's priorities. 		

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		<p>j) The mitigating actions proposed in the equality impact assessments (Section 6 of Appendix 6 of the report).</p> <p>k) Note the planned reduction in non-schools earmarked and general reserves of 55.67% over five years, from £136.590m (March 2021) to £60.547m (March 2026) (Section 6 of Appendix 3 of the report);</p> <p>l) Note the policy on reserves and provisions in Section 3 of Appendix 3 of the report;</p> <p>m) Agree, based on current planning assumptions and risk forecasts set out in Section 5 of Appendix 3 of the report:</p> <ul style="list-style-type: none"> i) for 2022-23, a minimum level of general balances of £23.268m, and ii) a forecast minimum level for planning purposes of <ul style="list-style-type: none"> • 2023-24, £24.018m; • 2024-25, £25.018m; and • 2025-26, £26.018m. <p>as part of the consideration of the budget plans for 2022-26 and supporting these budget recommendations;</p> <p>n) Agree the use of non-school Earmarked Reserves, as set out in Section 6 of Appendix 3 of the report.</p>		
17	Disposal, acquisition and exploitation of property	<p>Cabinet RESOLVED</p> <p>1. To agree to the County Council entering an agreement for a lease and lease for 0.4 hectares of land, Holt Road, Beeston Regis as identified on the site plan for 25 years at an initial rent of £20,000 per annum and other agreed terms.</p> <p>2. To formally declare the Sheringham Recycling Centre site, Holt Road, East Beckham NR26 8TS (1025/011) and the adjacent former highway land surplus to County Council requirements and instruct the Director of Property to dispose of both properties subject to the replacement recycling centre being operational. In the event of the disposal receipts exceeding delegated limits the Director of Property in consultation with the Executive Director of</p>	No	N/A

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		<p>Finance and Commercial Services and Cabinet Member for Commercial Services and Asset Management is authorised to accept the most advantageous offer.</p> <p>3. To agree to the County Council entering an agreement for a lease and lease for 0.6 hectares of land, Spooner Row, Wymondham as identified on the site plan for 25 years at an initial rent of £30,000 per annum and other agreed terms.</p> <p>4. To formally declare the - Wymondham Recycling Centre site, Strayground Lane, Wymondham NR18 9NA (7117/013) surplus to County Council requirements and instruct the Director of Property to dispose of the property subject to the replacement recycling centre being operational. In the event of the disposal receipt exceeding delegated limits the Director of Property in consultation with the Executive Director of Finance and Commercial Services and Cabinet Member for Commercial Services and Asset Management is authorised to accept the most advantageous offer</p>		
18	Reports of the Cabinet Member and Officer Delegated Decisions made since the last Cabinet meeting	Cabinet RESOLVED to note the Delegated Decisions made since the last Cabinet meeting	N/A	N/A

Call-ins should be submitted to committees@norfolk.gov.uk using the call-in form by no later than 4.00pm on Monday 7 February 2022. Further information about the call-in process can be found in [Article 5.4 of the Council's Constitution](#).

In circumstances where a decision is taken by Cabinet but needs to be implemented urgently, the call-in procedures will not apply. These will be identified on the Cabinet agenda and the decision notice.

Any Decisions called-in from those made by Cabinet on 31 January 2022 will be considered at a Scrutiny Committee to be held on Wednesday 16 February 2022