








Norfolk County Council, Communities Committee Risk Management Summary (Appendix B) March 2019

Risk Register Name		Communities Committee								Red	 Worsening	
Prepared by		Thomas Osborne								Amber	 Static	
Date updated		February 2019								Green	 Improving	
Next update due		May 2019								Met		
Area	Risk Number	Risk Name	Risk Description	Current Likelihood	Current Impact	Current Risk Score	Target Likelihood	Target Impact	Target Risk Score	Prospects of meeting Target Risk Score by Target Date	Prospects Direction of travel from previous review	Risk Owner
Departmental Risks												
Norfolk Fire and Rescue Service	RM14344	Potential change of governance in the Fire and Rescue Service	A change in governance for the Fire and Rescue service has been proposed by the PCC. If this proposal, as currently written, was to go ahead it would create a number of issues which would lead to a less resilient service which is less able to address community risk and will impact on public safety:- 1) the service will be fully exposed to budget pressures and reductions in a way that they are not currently, and may need to make service reductions to manage these. 2) proposed changes to operations are not clearly articulated and have not been risk assessed, and could lead to inappropriate and unsafe practices being put in place. 3) a change in governance, if agreed, would take 14 months to implement and would require significant resource, which would distract resource from service operations and improvements. It would also cost around £1m, which would create an additional budget pressure. 4) there may be an impact on the morale of staff impacted by the change, and it is possible that there could be strike action.	3	5	15	2	4	8	Amber		Tom McCabe
Norfolk Fire and Rescue Service	RM13974	Failure to assure that standards of operational competency for fires in the built environment.	Standards of operational competency for fires in the built environment need to be maintained to avoid staff being exposed to avoidable risk of harm.	3	3	9	2	3	6	Amber		Greg Preston
Culture and Heritage Services	RM14130a	Lack of consistency and delivery of IMT related systems and services for Culture and Heritage Services.	Lack of consistency and delivery of IMT related systems and services could lead to a breakdown to service delivery to the public, loss of credibility, and non-realisation of savings for Cultural Services.	3	3	9	2	3	6	Amber		Steve Miller
Community, Information, and Learning Services	RM14130b	Lack of consistency and delivery of IMT related systems and services for Community, Information, and Learning Services.	Lack of consistency and delivery of IMT related systems and services could lead to a breakdown to service delivery to the public, loss of credibility, and non-realisation of savings for Community, Information, and Learning Services.	3	3	9	2	3	6	Amber		Ceri Sumner
Culture and Heritage Services	RM14381	Failure to successfully deliver the Norwich Castle: Gateway to Medieval England Project within agreed budget, and to agreed timescales.	Failure to successfully deliver the Norwich Castle Gateway to Medieval England project within agreed time and budget would have a number of serious financial and reputational impacts for both Norfolk Museums Service and the JMC partners, especially Norfolk CC and Norwich CC,	3	3	9	3	3	9	Amber	New Risk	Steve Miller