



Norfolk County Council

Children's Services Committee

Date: **Tuesday, 11 September 2018**

Time: **10:00**

Venue: **Edwards Room, County Hall,
Martineau Lane, Norwich, Norfolk, NR1 2DH**

Persons attending the meeting are requested to turn off mobile phones.

Membership

Mrs P Carpenter - Chairman

Mr D Collis	Mr G Middleton
Ms E Corlett	Mr J Mooney
Mr S Dark - Vice-Chairman	Mr M Smith-Clare
Mr J Fisher	Mr B Stone
Mr R Hanton	Ms S Squire
Mr E Maxfield	Mr V Thomson

Church Representatives

Mrs H Bates	Mr P Dunning
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**For further details and general enquiries about this Agenda
please contact the Committee Officer:**

Nicola LeDain on 01603 223053 or email committees@norfolk.gov.uk

Under the Council's protocol on the use of media equipment at meetings held in public, this meeting may be filmed, recorded or photographed. Anyone who wishes to do so must inform the Chairman and ensure that it is done in a manner clearly visible to anyone present. The wishes of any individual not to be recorded or filmed must be appropriately respected.

A g e n d a

1. To receive apologies and details of any substitute members attending

2. Declarations of Interest

If you have a **Disclosable Pecuniary Interest** in a matter to be considered at the meeting and that interest is on your Register of Interests you must not speak or vote on the matter.

If you have a **Disclosable Pecuniary Interest** in a matter to be considered at the meeting and that interest is not on your Register of Interests you must declare that interest at the meeting and not speak or vote on the matter

In either case you may remain in the room where the meeting is taking place. If you consider that it would be inappropriate in the circumstances to remain in the room, you may leave the room while the matter is dealt with.

If you do not have a Disclosable Pecuniary Interest you may nevertheless have an **Other Interest** in a matter to be discussed if it affects

- your well being or financial position
- that of your family or close friends
- that of a club or society in which you have a management role
- that of another public body of which you are a member to a greater extent than others in your ward.

If that is the case then you must declare such an interest but can speak and vote on the matter.

3. To confirm the minutes of the meeting held on 10 July 2018

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4. Any items of business the Chairman decides should be considered as a matter of urgency

5. Public QuestionTime

Fifteen minutes for questions from members of the public of which due notice has been given.

Please note that all questions must be received by the Committee Team (committees@norfolk.gov.uk) by **5pm Thursday 6 September 2018**. For guidance on submitting a public question, view the Constitution at www.norfolk.gov.uk/what-we-do-and-how-we-work/councillors-meetings-decisions-and-elections/committees-agendas-and-recent-decisions/ask-a-question-to-a-committee

6. Local Member Issues/ Member Questions

Fifteen minutes for local member to raise issues of concern of which due notice has been given.

Please note that all questions must be received by the Committee Team (committees@norfolk.gov.uk) by **5pm on Thursday 6th September 2018**.

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| 7. Review of Children's Services MASH
Report by Executive Director of Children's Services | Page 19 |
| 8. Children's Transformation Programme
Report by Executive Director of Children's Services | Page 37 |
| 9. Strategic and Financial Planning 2019-20 to 2021-22
Report by Executive Director of Children's Services | Page 43 |
| 10. Budget Monitoring Report
Report by Executive Director of Children's Services | Page 57 |
| 11. Performance Monitoring report
Report by Executive Director of Children's Services | Page 67 |
| 12. Committee Forward Plan and update on decisions taken under delegated authority
Report by Executive Director of Children's Services | Page 87 |

Group Meetings

Conservative	9:00am Conservative Group Room, Ground Floor
Labour	9:00am Labour Group Room, Ground Floor
Liberal Democrats	9:00am Liberal Democrats Group Room, Ground Floor

Chris Walton
Head of Democratic Services
County Hall
Martineau Lane
Norwich
NR1 2DH

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