

Norfolk County Council

Minutes of the Extraordinary Meeting Held on Monday 7 November 2016

Present:

Mr A Adams
Mr B Long
Mr S Agnew
Mr I Mackie
Mr S Askew
Mr J Mooney
Mr R Bearman
Mr R Bird
Mr S Morphew
Mr B Borrett
Mr G Nobbs
Dr A Boswell
Mr W Northam

Mrs A Bradnock Mr R Parkinson-Hare

Mr B Bremner Mr J Perkins
Mrs J Brociek-Coulton Mr G Plant
Mr M Castle Mr A Proctor
Mr J Childe

Mr J Childs Mr D Ramsbotham Mr S Clancy Mr W Richmond

Mr D Collis - Chairman Mr D Roper Ms E Corlett Mr M Sands Mrs H Cox Mr E Seward Mr D Crawford Mr N Shaw Mr P **Smyth** Mr A **Dearnley** Mrs M **Dewsbury** Mr B **Spratt** Mr J **Dobson** Mr B **Stone** Mr T FitzPatrick Mrs M Stone

Mr C Foulger Dr M Strong
Mr A Grey Mrs A Thomas
Mrs S Gurney Mr J Timewell

M Chenery of Horsbrugh
Mr H Humphrey
Mr B Iles
Mr J Ward
Mr T Jermy
Mr B Watkins

Mr C Jordán Ms S Whitaker Ms A Kemp Mr M Wilby

Mr M Kiddle-Morris Mrs M Wilkinson

Present: 62

Apologies for Absence:

Apologies for absence were received from Mr C Aldred; Mr M Baker; Ms C Bowes; Mr A Bryne; Mr M Carttiss; Mrs J Chamberlin; Mr T Coke; Mr N Dixon; Mr T East; Mr T Garrod; Mr P Gilmour; Mr P Hacon; Mr B Hannah; Mr D Harrison; Mr J Joyce; Mr J Law; Mrs J Leggett; Mr I Monson; Ms C Rumsby; Mr R Smith; Mr M Storey and Mr A White.

1 Chairman's Announcements

1.1 The Chairman announced the sad passing of former county councillor Tony Blyth on 20 October 2016. Mr Blyth, 77, had been a dedicated councillor who had served both as a county councillor representing Magdalen East and Claydon in Gorleston until the ward boundaries had been re-organised in 2005, then as a borough councillor until May 2016, when he had stepped down due to ill health. Council stood for a moment's silence in memory of Mr Blyth.

2 Declarations of Interest

2.1 There were no declarations of interest.

3 Devolution

- 3.1 Council received the report by the Leader of the Council updating full Council on the progress towards devolution, informing Members of changes that had taken place since the meeting in June 2016 and, in light of the changed landscape, to give the Leader an opportunity to hear views on his continued involvement in the final phase of devolution discussions.
- 3.2 Council welcomed Mr Mark Pendleton, Chair of Local Enterprise Partnership (LEP) who answered any appropriate questions.
- 3.3 Council received a presentation by the Managing Director, Head of Law and Monitoring Officer and Assistant Director Economic Development & Strategy, a copy of which is attached at Appendix A.
- 3.4 The Managing Director, Assistant Director Economic Development and Strategy and Head of Law and Monitoring Officer answered questions from Council about the presentation, consultation process and procedural arrangements.
- 3.5 The Leader proposed the recommendations in the report:
 - Note the progress that has been made since 27 June, including the proposals developed since then in relation to decision-making and the mayors powers;
 - 2. **Agree** for Norfolk County Council's Leader to continue his involvement in the devolution discussions in readiness for the decision on 21 November 2016.
- 3.6 Mr G Nobbs proposed the following amendment, which was seconded by Ms A Kemp:
- 3.6.1 1. **Note** the progress that has been made since 27 June, including the

- proposals developed since then in relation to decision-making and the mayors powers;
- Agree for Norfolk County Council's Leader to continue his involvement in the devolution discussions, providing they do not include an elected mayor, in readiness for the decision on 21 November 2016.
- 3.6.2 The Leader did not accept the amendment to the motion, and the Head of Law and Monitoring Officer advised that the proposed amendment negated the motion.
- 3.6.3 Mr J Dobson proposed the following amendment, which was seconded by Mr G Nobbs:
 - Note the progress that has been made since 27 June, including the proposals developed since then in relation to decision-making and the mayors powers;
 - 2. Agree for Norfolk County Council's Leader to continue his involvement in the devolution discussions in readiness for the decision on 21 November 2016, making sure that his interlocutors in the remaining discussions are fully aware that Norfolk County Council has substantial reservations about the governance aspects of the devolution proposal.
- 3.6.4 The Leader accepted the amendment, which became the substantive motion.
- 3.7 Upon being put to a vote, with 53 votes in favour, 4 votes against and 3 abstentions, Council **RESOLVED** to:
 - Note the progress that had been made since 27 June 2016, including the proposals developed since then in relation to decision-making and the mayor's powers.
 - 2) **Agree** for Norfolk County Council's Leader to continue his involvement in the devolution discussions in readiness for the decision on 21 November 2016, making sure that his interlocutors in the remaining discussions are fully aware that Norfolk County Council has substantial reservations about the governance aspects of the devolution proposal.

The meeting concluded at 12.35pm

Chairman



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Change of Government – reinforced commitment to devolution and local economic growth

In his letter the Secretary of State says:

- The deal on the table for Norfolk and Suffolk is indeed ambitious.
- · The deal on the table will not progress without a directly-elected mayor.
- In addition, further benefits will flow to devolution areas that have the appropriate structure

 a Mayoral Combined Authority to receive new powers and funding. One such example
 is the consideration of strong, ambitious governance as a factor in the allocation of the
 Lead Courth Fund.

 Local Growth Fund.
- Undoubtedly, this deal will bring more jobs, more investment and more opportunity to Norfolk. If your decision was not to proceed with the deal, these economic benefits would not be available to Norfolk by any other route.
- Government will continue to work with, and make substantial new investments in, those other local areas which are committed to taking devolution forward.
- This deal is the start of a journey, and that further opportunities will follow for Norfolk to take even greater control of its economic destiny. However, this will not be on offer without the successful implementation of this historic first deal and the establishment of the right local structures to take full advantage of the economic gains on offer.

One of the best deals in England

- £25m (of new money) over 30 years for economic growth, infrastructure and jobs £10m of which can be used by the CA to support borrowing of some £100m
- $\mathfrak{L}130m$ (of new money) over five years for housing investment to deliver 10,300 homes
- £225m transport budget over four years
- £20m annual skills fund and £2m annual apprenticeship grant
- More control and influence over investment in key roads across Norfolk and Suffolk
- Norfolk and Suffolk wide approach to flood and coastal risk management
- Locally integrated **employment** service, and the opportunity to codesign and co-commission the new national work and health programme

The Combined Authority area – An open door for the future

- 4 of Norfolk's councils decided to not be part of the Governance Scheme for consultation and therefore cannot be part of the proposed Combined Authority
- However the SoS has reassured that this is not a closed door:
 - once the Mayoral Combined Authority is formed, further authorities are able to join (as constituent or non-constituent members).
 - This would require the Combined Authority to publish and consult on a new governance review and scheme, which would then need to be reflected in a further Parliamentary Order.
- · Leaders of the 4 councils are invited to attend meetings

Combined Authority Membership

Scheme

4.1 The Combined Authority shall consist of the Members as set out below:
4.1.1 The Mayor elected for the Combined Authority;

4.1.2 An elected member appointed by each of the Constituent Authorities;

4.1.3 A nominee of the New Anglia LEP; and 4.1.4 Such other non-voting Non-Constituent Members as may be admitted to the Combined Authority from time to time by the full Constituent Authority Membership.
 4.2 The expression "Member" shall include all of the above.

above.

4.3 Each organisation entitled to appoint a Member shall be entitled to appoint a Substitute Member, who shall have the same decision-making authority and voting rights as the person in whose place they are acting.

Principles

- All Members have a seat on the CA
- One member one vote
 Each Council chooses its own appointee · Quorum of 7

Practice (Order)

- 14 Members (12 LA, 1 LEP, Mayor)
 Key decisions by consensus, all members voting
- Boards/committees to develop plans and
- Quorum to include County and District member from each of Norfolk and Suffolk

Mayor

Scheme

5 DIRECTLY ELECTED MAYOR

5.1 There shall be a directly elected Mayor for the area of the Combined Authority pursuant to section 107A of the LDEDCA ("the Mayor"). The Mayor will be elected in May 2017. The provisions of Schedule 5B of LDEDCA shall apply subject to paragraph 5.2

Mejor is vacant. 5.4 # a vacancy arises in the office of Deputy Mayor, the Mayor must appoint another Member of the Combined Authority to be the Deputy Mayor. 5.5 # for any reason the Mayor is unable to act or the office of Mayor is vacant; and the Deputy Mayor is unable to act or the office of Deputy Mayor is vacant, the other Members of the Combined Authority mass I be other the riple or of the Mayor, is king decisions.

Principles

- Mayor directly accountable to the public
 Elections to coincide with County elections
 Mayor's office and Combined Authority –cost-effective, add value and deliver benefits that exceed their cost of operation

Practice (Order)

- Mayoral elections every 4 years 2021, 2025 etc Deputy mayor appointed from CA members Costs (in constitution) mayor's remuneration proposed by independent panel and agreed by CA; other costs in first 3 years by loan to CA.

Constitution-Generic provisions

Scheme

- 7 CONDUCT OF MEMBERS
 - 7.1 Members will at all times observe the Code of Conduct for Members which will be set out in the Constitution of the Combined Authority.

10 EXPENSES

- 10.1 LEP and Constituent Authority Members of the Combined Authority shall not be entitled to remuneration but may be reimbursed for reasonable travel, subsistence and out of pocket expenses by the appointing organisation from time to time.
- terpenses by the appointing organisation from time to time.

 16 PROCEEDINGS OF THE COMBINED AUTHORITY

 16.1 Sections 101 and 102 of the Local Government Act 1972
 apply to the Combined Authority in the exercise of its functions so that the Combined Authority shall have the power to delegate its functions to a committee or sub-committee of the Combined Authority or to an officer or another authority.
- 25 ADDITIONAL CONSTITUTIONAL DOCUMENTS
 - ADDITIONAL CONSTITUTIONAL DOCUMENTS
 25.1 The Combined Authority shall adopt a Constitution that
 comprises, as a minimum: Scheme of Delegation; Meeting
 Procedure Rules; Access to Information Procedure Rules;
 Financial Management Procedure Rules; Procurement and
 Contract Procedure Rules; Officer Employment Procedure
 Rules; Members' Code of Conduct

Principles

- Members to uphold Nolan principles
- Members to upnote Notan principles
 Principles of openness and transparency to apply
 Functions to be delivered by existing entitles
- Authorities impacted to be involved in shaping recommendations

Practice (Constitution)

- Adopt code of conduct members and officers
- Publication of reports, meetings in public Constitution and standing orders to be unanimously agreed by LA constituent members by 1 March 2017
- Establish boards/committees with relevant membership

Decision making

Scheme

- 11 DECISION MAKING
 - DECISION MAKING

 11.1 The discharge of the functions of the Combined Authority will be subject to the constitutional arrangement and the overview and scrutiny arrangements set out below. The Combined Authority will operate through themsatic, geographic and/or district dusters, to be determined by the Combined Authority mough its Constitution in due course, of functions exercisable by the Mayor and/or Combined Authority will be exercised at the appropriate local geographics primarily based on functional economic areas and travel to work areas. Existing delivery bodies, for example relating to the Greater Norwich and Greater I powch City Deal areas, will be utilised rather than creater lesswich City Deal areas, will be utilised rather than creater.
 - new bodies.

 11.2 The Combined Authority may delegate functions other than those reserved to it under paragraph 16.2 to a committee or sub-committee of the Combined Authority (or to officers or another authority) to be established under the Constitution, reflecting the clusters referred to in paragraph 11.1.
 - 11.3 The Mayor and the other Members of the Combined Authority will be required to work closely together.

Principles

- Decisions made and delivered at the appropriate level by the appropriate people
- Votes weighted in favour of those who manage the impact of a decision
- Double devolution supporting appropriate local participation and delivery
 Optimise existing structures, accountabilities and partnerships

Practice (Order)

- Key decisions strategy, borrowing, budget unanimous Consensus approach
- Thematic geographic boards/committees using existing structures
- Mayor's advisory board of chairs/portfolio holders
- CA powers held concurrently with LAs
- Establishment of boards and terms of reference through constitution

Mayoral functions

Scheme

14 EXERCISE OF THE MAYORAL FUNCTIONS

14.3 Before a decision is taken ... the Mayor shall consult the Combined

Principles

- Consensus approach

- Decisions made and delivered at the appropriate level by the appropriate people

 Votes weighted in favour of those who manage the impact of a decision

Practice (Order)

- Strategies and plans developed by Boards/committees with relevant members Mayor's advisory board of board chairs/portfolio holders
- · CA powers held concurrently
- Involvement of effected authorities in decision-making

Combined Authority functions

- 15 FUNCTIONS OF THE COMBINED AUTHORITY
 - 15.2 Chapter 1 of Part 1 of the Localism Act 2011 (which confers a general power of competence on local authorities) shall be applied to the Combined Authority by order of the Secretary of State pursuant to section 113D LDEDCA.
 - 15.5 The Combined Authority shall exercise the Combined Authority's functions concurrently with the Secretary of State (as regards transport functions) and the relevant public authority (as defined in section 105A(9) of LDEDCA) as regards other functions.
 - as regards other functions.

 15.6 The Combined Authority shall have the power to borrow for a purpose relevant to any of its functions as contained in sections 1 and 23(5) of the Local Governm Act 2003 as amended by section 9(3) of the Cities and Local Government Devolution Act 2016.

APPENDIX B

Functions include: management of the single pot; flood defence and coastal management; Learning and skills, education, apprentices and employment; improve life chances; carer and pay progression; business support; health and social care; and public service reform

Principles

- Consensus approach

- Consensus approach Functions to be delivered by existing entities Optimise existing structures, accountabilities and partnerships Mayor's office and Combined Authority cost-effective, add value and deliver benefits that exceed their cost of operation.

Practice (Order)

- Mayoral powers held concurrently
 Transport powers held concurrently with Local
 Authorities
- Involvement of effected authorities in decisionmaking
- · Ability to borrow

Overview & Scrutiny

Scheme

- 17 OVERVIEW AND SCRUTINY
 - 17.1 There shall be an Overview & Scrutiny Committee of the Combined Authority pursuant to Schedule 5A of LDEDCA to exercise scrutiny functions over the Combined Authority.
 - 17.2 Each Constituent Authority shall appoint one elected member to the Overview & Scrutiny Committee
 - Committee.

 17.3 Overview & Scrutiny Committee membership shall not include a Combined Authority Member (including the Mayor and the Deputy Mayor). The Combined Authority shall appoint as Chair of the Overview and Scrutiny Committee an elected member of one of the Constituent Authorities who is not a member of a registered political party of which the Mayor is a member (if the Mayor is a member of a registered political party).

 17.4 Each member on the Overview and Scrutiny Committee shall have one vote and there shall be no casting vote.

Principles

- Mayor and CA to be held to account through Scrutiny and Audit arrangements
- · Processes for effective challenge

Practice (Regulations)

- O&S Committee of 16 members (1 from each district 3 from each county) who don't sit on the CA, politically balanced

Audit

Scheme 18 AUDIT

- 18.1 The Combined Authority shall establish an Audit Committee pursuant to Schedule 5A of LDEDCA to fulfil the functions set out in paragraph 18.3.
- 18.2 The membership of the Audit Committee shall be determined by the Combined Authority but one member of the Committee shall be independent. 18.3 The Audit Committee will have the power to:
- Review and scrutinise the Office of the Mayor and Combined Authority's financial affairs;
- Review and assess the Mayor and Combined Authority's risk management, internal control and corporate governance
- arrangements; Review and assess the economy, efficiency and effectiveness with which resources have been used in discharging the Combined Authority's functions and the Mayoral Functions;
- Make reports and recommendations to the Combined Authority and/or the Mayor in relation to any reviews carried out in relation to the matters stated above;
- o the inacters stated above;

 Receive any external audit report; consider the report and make recommendations to the Combined Authority or the Mayor, as appropriate; and appropriate; and appropriate; and appropriate the combined Authority.

Principles

- Mayor and CA to be held to account through Scrutiny and Audit arrangements
 Processes for effective audit and monitoring

Practice (Regulations and Constitution)

- Membership determined by CA through Constitution
- At least one independent member

2

Funding

Scheme
20 FUNDING OF THE EXERCISE OF COMBINED
AUTHORITY FUNCTIONS
20.1 The expenses of the Combined Authority that
are reasonably attributable to the exercise of its
functions (excluding Mayoral Functions) will be met
by the Constituent Authorities;
20.2 The Combined Authority shall be a levying body
under section 74 of the Local Government Finance
Act 1989 and shall have the power to issue a levy to
its Constituent Authorities in respect of the expenses
referred to in paragraph 20.1
20.3 The Constituent Authorities have agreed the
principle that the Combined Authority costs will be
met as far as possible from existing resources. The
Constitution will set out a process for agreeing how
these will be met.
20.4 The Combined Authority shall agree an annual

tness will be met.

20.4 The Combined Authority shall agree an annual budget identifying its expenditure and sources of income including any amount payable by the Constituent Authorities under paragraph 20.1.

Principles

- Inciples

 Mayor's office and Combined Authority –costeffective, add value and deliver benefits that
 exceed their cost of operation

 Optimise existing structures, accountabilities and
 partnerships

Practice

- Existing premises will be utilised
 Existing staff and organisational arrangements will be utilised
 Any contribution from constituent authorities in first 3 years by way of loan to CA
 Budget requires unanimous agreement

