

# Environment, Development and Transport Committee

Item No.

<b>Report title:</b>	<b>Norfolk Infrastructure Delivery Plan</b>
<b>Date of meeting:</b>	<b>10 November 2017</b>
<b>Responsible Chief Officer:</b>	<b>Tom McCabe, Executive Director, Community and Environmental Services</b>
<b>Strategic impact</b> The Norfolk Infrastructure Delivery Plan (NIDP) sets out the known high level strategic infrastructure needs for the next 10 years, bringing together information on the key projects which will enable the delivery of growth.	

## Executive summary

The NIDP provides information on the key strategic infrastructure projects needed to support economic development in Norfolk. It is a clear picture of the Norfolk wide infrastructure priorities and our ask to government and its agencies.

It will be a live document, with regular reviews and updates, as information becomes available and projects are progressed through conception to delivery. The NIDP will help the County Council and its partners to co-ordinate implementation, prioritise activity and respond to any funding opportunities.

The inventory of projects has been compiled in collaboration with our stakeholders. It aligns with 'Caring for your County' priorities, the ambitions of the Norfolk and Suffolk Economic Strategy (co-ordinated by the New Anglia Local Enterprise Partnership (NALEP)), and District Council Local Plans.

The NIDP is focussed on strategic transport, utility, broadband, and connectivity and sustainability projects. There are many other infrastructure schemes and projects important across the county and the NIDP sits alongside Children's Services Local Growth and Investment Plan and the Norfolk Public Health Strategy.

Each project has a progress status that helps create a pipeline of projects and allows for informed discussions, enabling Norfolk County Council working alongside partners to co-ordinate implementation, prioritise activity and respond to any funding opportunities.

### Recommendation:

**It is recommended that this Committee endorse the Norfolk Infrastructure Delivery Plan and support the strategic approach to infrastructure planning.**

## 1. Proposal

- 1.1. The NIDP can be found at: <https://www.norfolk.gov.uk/what-we-do-and-how-we-work/policy-performance-and-partnerships/policies-and-strategies/business-policies> it sets out the Norfolk wide high level strategic infrastructure priorities for the next 10 years and has an accompanying online map <http://arcg.is/2u75ooY> presenting all the projects in the NIDP in one place. This list of projects has been compiled in collaboration with stakeholders including internal county council departments, district councils, utility companies and government agencies. The list of projects in the NIDP has been reviewed and agreed by the appropriate

officer groups: Norfolk Operational Growth Group and Norfolk Strategic Growth Group (consisting of Chief Executives from all the District Councils). It has also been endorsed by Norfolk Leaders, recognising that the IDP is a living document that will be updated as strategic projects come forward. The following projects are included in the IDP:

#### Road projects

- North East Norwich Link Road
- A47 and A12 junction enhancement
- A140 Hempnall Roundabout
- Great Yarmouth Third River Crossing
- A47/A11 Thickthorn Junction
- A10 West Winch Relief Road
- Attleborough Link Road
- A11 Thetford Bypass Junctions
- A47 Wisbech Bypass Junctions
- A47 North Tuddenham to Easton
- A140 Long Stratton Bypass
- A47 Blofield to North Burlingham dualling
- Norwich Western Link
- A47 Tilney to East Winch dualling
- A47 Acle Straight dualling
- A47 Hardwick Junction King's Lynn

#### Rail projects

- Norwich to London Rail (Norwich in 90)
- Great Yarmouth Rail Station
- Ely Area Enhancements
- Broadland Business Park Rail Station
- East West Rail (Cambridge to Oxford)

#### Utility projects

- Snetterton Energy Supply
- Thetford Energy Supply
- Thetford Water Supply
- Thetford Sewage Scheme
- North and Northeast Norwich Substations
- Earlham Substation
- Easton, Hethersett and Cringleford Sewage Upgrade
- Northeast Norwich Trunk Sewer
- Heigham Waterworks
- Wymondham Water Supply Connections
- King's Lynn Sewage Improvements
- Increased Surface Water Capacity North Lynn

#### Flood and coastal erosion projects

- Great Yarmouth Flood Defences
- Bacton Walcott Sandscaping Scheme

#### Green infrastructure projects

- East Norwich Gateway – green infrastructure
- The Green Loop

- 1.2. The projects in the NIDP are focussed on transport, utilities and sustainability and align with the County Council's priority for improved infrastructure, the ambitions of the recently published Norfolk and Suffolk Economic Strategy (NSES), District Council Local Plans, the County Council's "caring for your county" priorities focussing on caring for your roads and environment. It also sits alongside Children's Services Local Growth and Investment Plan and the Norfolk Public Health Strategy 2016-2020.

There are many other smaller infrastructure schemes and projects important across the county. Not every project has been included in the NIDP. The IDP includes the most strategic projects on which the county council alongside partners are actively working to progress and which have a recognised route towards delivery.

- 1.3. Some projects are further forward than others so they have robust investment requirements and implementation timelines; others are in the early stages of design and are less well known. In some cases the funding sources are clear, for example where Section 106 (S106) or Community Infrastructure Levy (CIL) collected from developers will provide a significant contribution. Additional details on costs and sources of funding, such as contributions from utility companies like Anglian Water will be added as projects are firmed up.
- 1.4. The 2017 NIDP is focussed on delivery and has given each project a progress status. This helps the County Council and partners to see a pipeline of projects based on estimated start dates and if their current status means they will be delivered as planned. This allows for informed discussions and will enable collaborative work to co-ordinate implementation, prioritise activity and respond to any funding opportunities.
- 1.5. The NIDP is a working document that will be reviewed on a regular basis as information becomes available and projects progress through to delivery.

## **2. Financial Implications**

- 2.1. There are no direct financial implications of the NIDP. The NIDP will help Norfolk County Council and partners to co-ordinate implementation, prioritise activity and respond to any funding opportunities. While individual project may require additional funding each has its own budget, staff support and reporting arrangements.

## **3. Issues, risks and innovation**

- 3.1. There are no other significant issues and risks that arise from this decision however not having a coordinated approach risks missing out on funding opportunities to the detriment of the economic development of Norfolk. This infrastructure delivery plan and accompanying online map is an innovative approach to presenting project information.

## **4. Background**

- 4.1. The County Council adopted its Economic Growth Strategy entitled 'Delivering Economic Growth in Norfolk' in April 2012. The first Norfolk Infrastructure Plan (NIP) was produced to fulfil the first objective of providing support for growth and removing infrastructure constraints. The NIP was designed to be a management tool with the aim of ensuring delivery of key interventions over the plan periods of the Local Planning Authorities.
- 4.2. Since 2012 a refresh of the NIP has been carried out annually, taking account of developments in understanding, new project information and the review of local authority plans meaning longer term projects and priorities could change

accordingly.

- 4.3. The NIP has now been expanded into the NIDP with a stronger focus on delivery.

### **Officer Contact**

If you have any questions about matters contained in this paper or want to see copies of any assessments, eg equality impact assessment, please get in touch with:

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