

Risk Number	RM14200					Date of update		20 December 2017		
Risk Name	Failure to meet NCC carbon reduction target									
Risk Owner	Jeannine de Sousa					Date entered on risk register		01 April 2016		
Risk Description										
There is a risk of a failure to address energy efficiency as part of operational practice, leading to increased energy and tax costs, against a background of a flexible buildings portfolio. The risks reside around the principal impacts associated with the use of buildings, transport and street lighting in support of service delivery. Reporting responsibility resides with the Corporate Property Team who oversee the delivery of statutory reporting; impact is organisation-wide.										
Original			Current			Tolerance Target				
Likelihood	Impact	Risk score	Likelihood	Impact	Risk score	Likelihood	Impact	Risk score	Target Date	Prospects of meeting Target Risk Score by Target Date
3	4	12	3	4	12	2	3	6	Mar-20	Amber
Tasks to mitigate the risk										
1) To reach a 50% reduction by 2020 requires an added focus on transport and street lighting impacts, given that the corporate building estate is well within reach of meeting its own contribution, as indicated in the end of year 2014-15 figures. Corporate target agreed by Members. Project management delivered through interface with existing programmes, such as through the work of the Corporate Property Team. Delivery of the programme has transferred to CPT.										
2) Develop a corporate car scheme and pilot before rolling out if successful and viable.										
3) Identify opportunities for further managing energy utilisation and reducing the Council's carbon footprint.										
Progress update										
1) A large proportion of the target was building related and targets were achieved through the County Hall project and investment through the CERF funding for the wider corporate building estate, i.e. with improvements in fire stations of insulation. Going forward we are developing an energy policy / strategy to determine minimum and maximum changes / alterations to buildings where we do refurb works. We are also reviewing how we monitor water, gas and electricity with the Head of procurement, as well as energy procurement. Further work is required to ascertain street lighting reduction performance. Development/growth of residential areas will likely impact on performance figures.										
2) A corporate pool car scheme has been developed and piloted. The success of the scheme will depend on registration and uptake and the development of Human Resources policy on the use of pool cars.										
3) An Energy Projects Officer has been appointed to identify further opportunities for carbon reduction and to manage energy utilisation across the Council. They are responsible for producing and maintaining an energy policy for the Council. The appointed officer is in post for 6 months from 01.10.17. We are reviewing bundles of properties and utilisation on site with a plan to suggest changes that can be made with a prioritised list. This is an ongoing process with the 1st bundle currently being the Independence Matters properties, and this element of the risk is green in terms of progress.										