# **Environment, Development and Transport Committee**

Report title:	Norfolk Strategic Infrastructure Plan refreshed for 2018.
Date of meeting:	9 November 2018
Responsible Chief Officer:	Tom McCabe, Executive Director, Community and Environmental Services

### Strategic impact

The Norfolk Strategic Infrastructure Delivery Plan (NSIDP) sets out Norfolk's high level strategic infrastructure needed for the next 10 years, bringing together information on the key projects which deliver growth for Norfolk.

### **Executive summary**

The NSIDP pulls together information on the key strategic infrastructure projects needed to deliver economic growth in Norfolk. It provides a clear message of Norfolk's infrastructure priorities to the government and its agencies.

It is a working document that will be fully reviewed annually as information becomes available and projects are progressed through to delivery. The NSIDP will help the County Council and its local partners to co-ordinate implementation, prioritise activity and respond to any funding opportunities.

The list of projects has been compiled in partnership with a range of stakeholders and aligns with the County Councils priority for improved infrastructure, the ambitions of the NALEP (New Anglia Local Enterprise Partnership) Norfolk and Suffolk Economic Strategy and the District Councils Local Plans.

The NSIDP is focussed on strategic transport, utility and sustainability projects; there are many other infrastructure schemes and projects important across the county and the NISDP sits alongside Children's Services Local Growth and Investment Plan and the Norfolk Public Health Strategy.

Projects have been grouped by those in local authority control and those that are being delivered by external organisations. More detailed information is included for Local Authority controlled projects including a breakdown of each project stage and what work is being carried out to the progress the scheme forward.

This project progress creates a pipeline of projects and allows for informed discussions and will enable us to co-ordinate implementation, prioritise activity and respond to any funding opportunities.

The NSIDP is a working document that will be reviewed annually, with the next full review planned in November 2019.

#### Recommendation:

Committee is recommended to:

Welcome and support the production of the Norfolk Strategic Infrastructure Delivery Plan, together with its annual review and endorse the strategic and inclusive approach to infrastructure planning.

## 1. Proposal

- 1.1. The NSIDP can be found at: <a href="https://www.norfolk.gov.uk/what-we-do-and-how-we-work/policy-performance-and-partnerships/policies-and-strategies/business-policies">https://www.norfolk.gov.uk/what-we-do-and-how-we-work/policy-performance-and-partnerships/policies-and-strategies/business-policies</a> and sets out Norfolk's high level strategic infrastructure priorities for the next 10 years and has an accompanying online map <a href="https://arcg.is/2u75ooY">https://arcg.is/2u75ooY</a> presenting all the projects in the NSIDP as one vision for Norfolk. This list of projects has been compiled in conjunction with stakeholders including internal county council departments, district councils, utility companies and government agencies. The list of prioritised projects included in the NSIDP has been reviewed and agreed by the appropriate officer groups: Norfolk Strategic Planning Group, Norfolk Growth Delivery Group, Norfolk Strategic Growth Group (consisting of Chief Executives from all the District Councils) and Norfolk Leaders.
- 1.2. The projects in the NSIDP are focussed on transport, utilities and sustainability and align with the County Council's priority for improved infrastructure, the ambitions of the recently published Norfolk and Suffolk Economic Strategy (NSES) and the District Council Local Plans.

  There are many other smaller infrastructure schemes and projects important across the county. Not every project has been included in the NSIDP as the NSIDP only includes the most strategic projects, which contribute the greatest to housing and jobs targets and on which the county council and other partners are actively working with a recognised route towards delivery.
- 1.3. Some projects are further forward than others so they have robust investment requirements and implementation timelines; others are in the early stages of design and are less well known. In some cases the funding sources are clear, for example where Section 106 (S106) or Community Infrastructure Levy (CIL) collected from developers will provide a significant contribution. Additional details on costs and sources of funding, such as contributions from utility companies like Anglian Water will be added as projects are firmed up.
- 1.4. The 2018 NSIDP is focussed on delivery with projects grouped by those in Local Authority control and those which are being delivered by external organisations. For those projects in Local Authority control significantly more information has been provided including a detailed breakdown of each project stage and the work underway to progress delivery. In addition the majority of projects have also received funding from the Business Rates Pool in a coordinated approach to ensure projects progress as planned over the coming year and the next stage for delivery has been identified.
  - This helps the County Council generate a pipeline of projects based on estimated start dates and if their current status means they will be delivered as planned. This allows for informed discussions and will enable work with partners to co-ordinate implementation, prioritise activity and respond to any funding opportunities.
- 1.5. The NSIDP is a working document that will be reviewed annually as information becomes available and we progress the projects through to delivery. The first review is planned for the spring of 2019 to factor in any potential government announcements during the Autumn of 2018. This process allows for new projects to come forward for inclusion at the appropriate time subject to meeting the necessary criterion.

# 2. Financial Implications

2.1. There are no direct financial implications of the NIDP. Individual projects will have their own budgets. Staff support is managed through existing resources.

#### 3. Issues, risks and innovation

3.1. There are no other significant issues and risks that arise from this decision. This infrastructure delivery plan and accompanying online map is an innovative approach to presenting project information.

### 4. Background

- 4.1. The County Council adopted its Economic Growth Strategy entitled 'Delivering Economic Growth in Norfolk' in April 2012. The first Norfolk Infrastructure Plan (NIP) was produced to fulfil the first objective of providing support for growth and removing infrastructure constraints. The NIP was designed to be a management tool with the aim of ensuring delivery of key interventions over the plan periods of the Local Planning Authorities.
- 4.2. Since 2012 a refresh of the NIP has been carried out annually, taking account of developments in understanding, new project information and the review of local authority plans meaning longer term projects and priorities could change accordingly.
- 4.3. The NIP was expanded to the NIDP with a stronger focus on delivery in 2017.

#### **Officer Contact**

If you have any questions about matters contained in this paper or want to see copies of any assessments, eg equality impact assessment, please get in touch with:

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